

# **Emaar Properties**

Q3 2018 Results

December 2018



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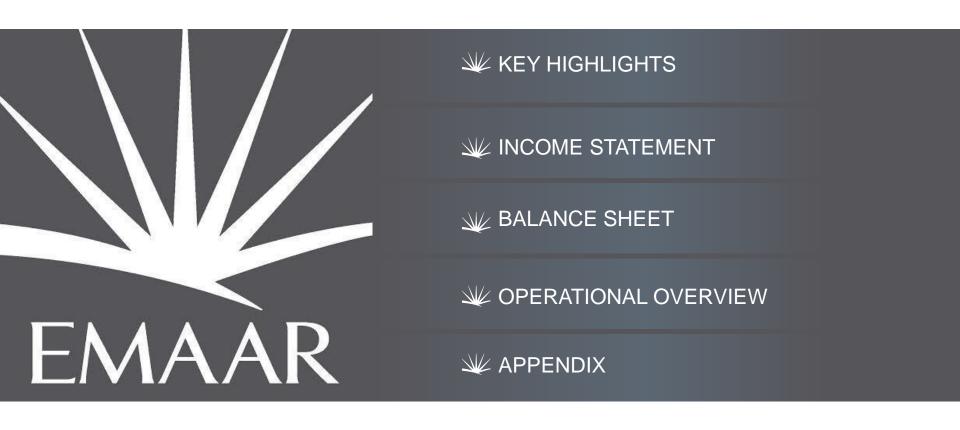
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## **Emaar Properties at a Glance**



#1

by market cap in MENA<sup>(1)</sup>

+49,700 residential units delivered since 2002

c.35,100 in UAE

83% sold of Dubai's total units under development

#1
Visited Mall in the World (Owner)

1.6Bn

SQFT of land bank in key countries

+50.7Bn total Backlog<sup>(2)</sup> 38.5Bn in UAE

(in AED)

87%
Overall sales in key international markets

19 Hotels +3,900 Keys c. 94,000
units sold since
inception(3)
c. 61,000 in UAE

c.44,400

Units under development<sup>(3)</sup>

+26,500 in UAE

Dubai Square
Mall unveiled in
Dubai Creek
Harbour

30% Recurring revenue (42% of EBITDA)

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## **Key Financial Highlights for the Group**

AED Million	Q3 2018	Q3 2017 <sup>(1)</sup>	% Change	9M 2018	9M 2017 <sup>(1)</sup>	% Change
<b>Group Property Sales</b>	5,475	5,672	(3%)	12,728	17,638	(28%)
Revenue	5,325	5,610	(5%)	17,390	13,351	30%
<b>Gross Profit</b>	2,571	2,870	(10%)	8,810	6,785	30%
Margin (%)	48%	51%	(6%)	51%	51%	-
EBITDA	2,151	2,334	(8%)	7,528	5,576	35%
Margin (%)	40%	42%	(5%)	43%	42%	2%
Net Profit	1,100	1,548	(29%)	4,317	4,158	4%
Margin (%)	21%	28%	(25%)	25%	31%	(19%)
EPS (AED/Share)	0.15	0.22	(32%)	0.60	0.58	3%
Total Equity (2)	54,942	55,627	(1%)	54,942	55,627	(1%)
Cash (2)	13,239	21,103	(37%)	13,239	21,103	(37%)
Debt (2)	(23,603)	(21,569)	9%	(23,603)	(21,569)	9%
Net Debt (2)	(10,364)	(466)	2124%	(10,364)	(466)	2124%

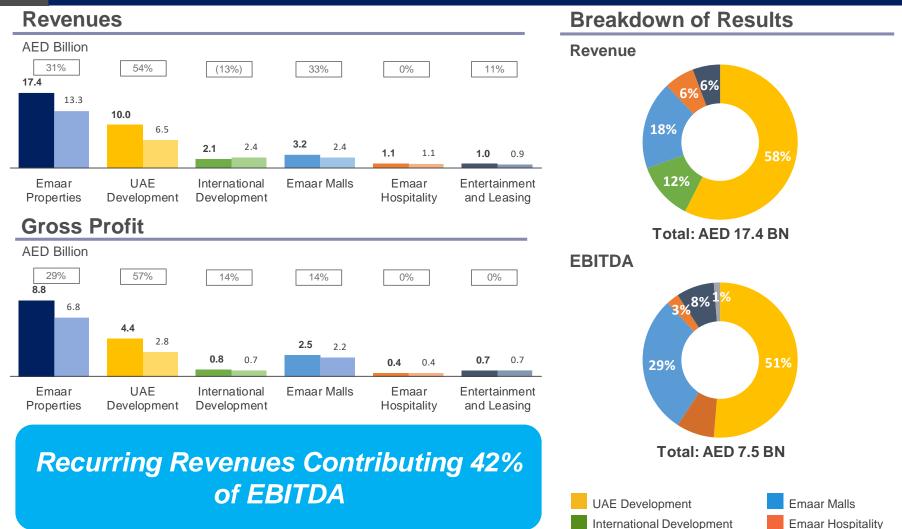
Emaar on Track to Boost Profitability in the Coming Years

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## **Results by Segment**



Others

Entertainment and Leasing

Y-o-Y Change

9M 2017

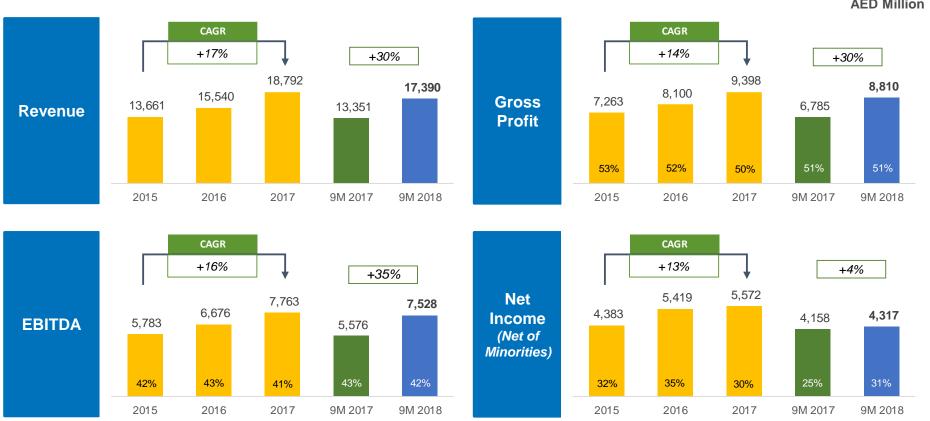
**Income Statement Operational Overview Balance Sheet** 



### **Emaar- Financial Performance**

#### **AED Million**

**Appendix** 



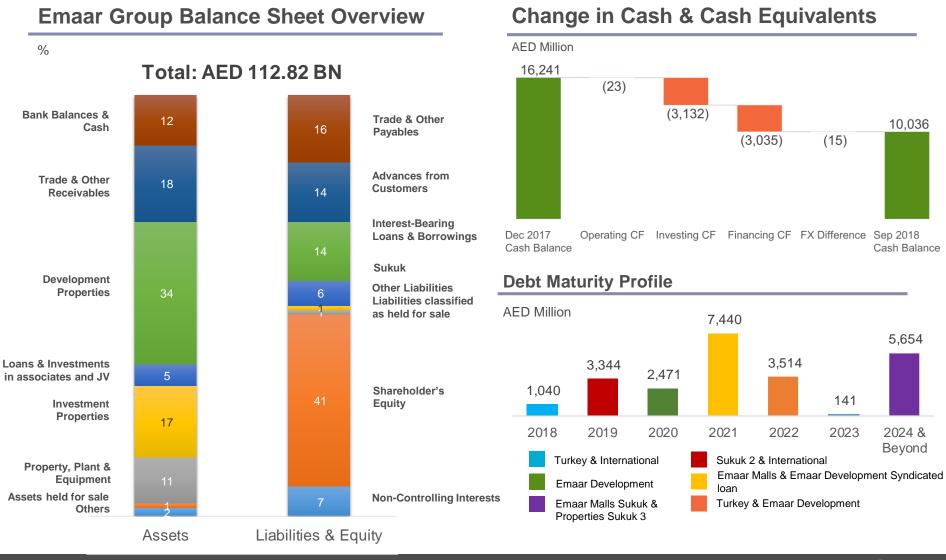
**Key Highlights** 

Revenue on a growth trajectory supported by significant backlog of over AED 51 Bn expected to be recognized in the next 3-4 years



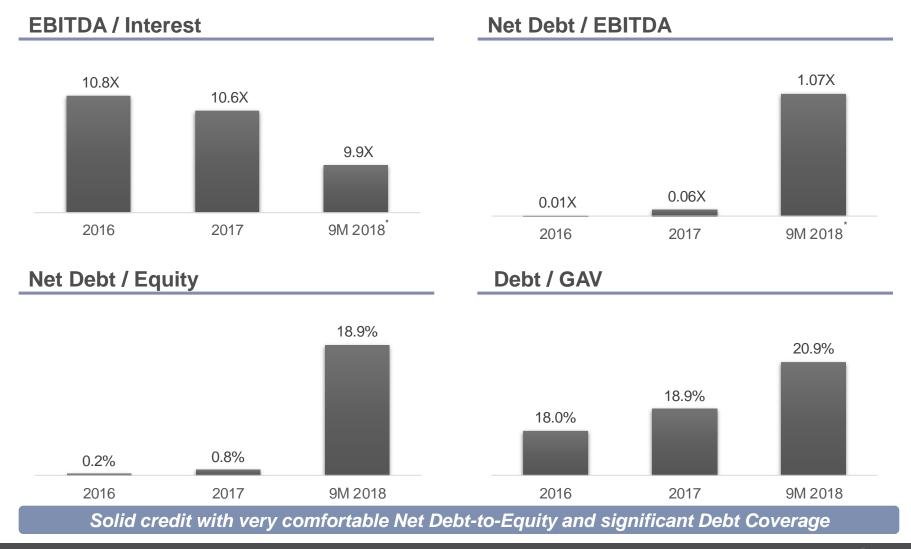


## **Balance Sheet Overview at 30 Sep 2018**





## Credit Ratios as of 30 Sep 2018







## **UAE Development**











2018 Launches

**M**6



Successfully launched 8 new projects in Dubai during 9M 2018 with a total value of c.AED 9.0Bn

c.AED 10.0Bn of sales booked and c.4,100 units sold across all projects during 9M 2018

c.61,000 properties sold since inception

c. **26,500** 

**Units Under Construction** 

AED 38.5Bn

UAE Backlog<sup>(1)</sup>
to be recognized within the next 3-4 years

AED **8.6**Bn Escrow balance<sup>(2)</sup>







**Sunrise Bay** 



Marina Vista



**Golf Place** 



Collective



Socio



**The Grand** 



Grande

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## **UAE Development - at a glance**

**Key Highlights** 

#### **Overview of Emaar Development**

- Emaar spearheaded the development of freehold master planned lifestyle communities in Dubai
- About 35,100 residential properties delivered in the UAE since 2002 with strong future pipeline
- About 26,500 units currently under development with sales value of over AED 73Bn.
- Targeted average gross margin of 40% across projects
- All master plans are mixed use development, currently various malls, retail and hospitality projects are under development on behalf of Emaar Properties PJSC for a management fee.

Master plans					
	Downtown Dubai				
	Arabian Ranches				
100%	Dubai Marina				
Owned Developments	Emirates Living				
	Emaar Beachfront*				
100% Consolidated JVs	Dubai Hills				
wned Developments 00% Consolidated JVs	Dubai Hills  Dubai Creek				
100% Consolidated JVs  JVs/JDA with 50% Share					
	Dubai Creek				
	Dubai Creek Emaar South				

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**Appendix** 



## **UAE Development - The strategy**

#### **Emaar Properties**

- Holding company with diversified portfolio comprising leasing and operating businesses as well as exposure to local and international development
- Unlock incremental value across the portfolio when market conditions conducive allowing special dividends to shareholders
- Retain controlling stakes in all core assets and ability to influence strategy
- ✓ Leverage strength of the Emaar brand across full portfolio

#### **Emaar Development**

- Focus on being a pure UAE developer of projects for build-to-sell centred around iconic assets
- Consolidate Emaar's leadership position as a developer of choice in the UAE
- ✓ Construction to be financed from pre-sales with minimal commitment for land purchases
- ✓ Develop expansive land bank in prime locations to drive future growth
- Continue to leverage favourable GRE partnership in the UAE to gain access to significant and prime land bank with minimal capital outlay
- Leverage strong brand position to continue to achieve premium pricing

**Key Highlights** 



## **UAE Development - Overview**

	100% Owned Developments				100% Consolidated JV	JVs/JDA with	n 50% Share	Others		
	Downtown Dubai	Arabian Ranches	Dubai Marina	Emirates Living	Emaar Beachfront <sup>(6)</sup>	Dubai Hills	Dubai Creek <sup>(4)</sup>	Emaar South <sup>(4)</sup>	Ras Al Khaimah and Lusaily <sup>(5)</sup> (100% owned land bank) and Zabeel Square <sup>(4)</sup> (50% JV)	Total
Total units under development #	8,930	324	840	562	1,249	7,150	6,056	1,424	In Planning Stage	26,535
% of units sold <sup>(1)</sup>	87%	95%	98%	99%	49%	91%	75%	65%	In Planning Stage	83%
Backlog to be recognised (AED Bn) <sup>(2)</sup>	18.2	0.9	1.5	0.1	2.0	9.3	6.0	0.6	In Planning Stage	38.5
Gross margin achieved (%) <sup>(1)</sup>	41%	47%	38%	30%	26%	44%	28%	30%	In Planning Stage	37%
Remaining GFA and Units to be launched in fu	ıture <sup>(3)</sup>									
Total Remaining GFA (Million Sqf)	2.4	0.5	-	0.2	8.3	56.6	103.3	32.2	99.5	303.0
Remaining GFA of Build-to-Lease (BTL) / Build-to-Operate (BTO) (Million Sqf)	0.5	0.0	-	0.0	0.7	13.8	24.6	3.0	0.4	43.0
Remaining GFA of Build-to-Sale (BTS) (Million Sqf)	2.0	0.5	-	0.2	7.6	42.9	78.7	29.1	99.1	260.0

- (1) Based on units sold which are under development as at 30 Sep 2018, margin is not necessarily indicative of margin at completion
- (2) Represents sales value of properties sold but not yet recognised as revenue under IFRS including 100% ownership of joint ventures as of 30 Sep 2018
- (3) Details are based on current master plan as of 30 Sep 2018
- (4) JVs/JDA numbers are on the basis of the full project and not proportional to Emaar's share, while Emaar's entitlement/share of profits is 50%
- (5) It is not yet master planned and hence subject to change. It is not part of Emaar Development PJSC
- (6) Emaar Beachfront launched in January 2018. In March 2018, an MOU with Aldar was signed to jointly develop the project; formal agreement is under process

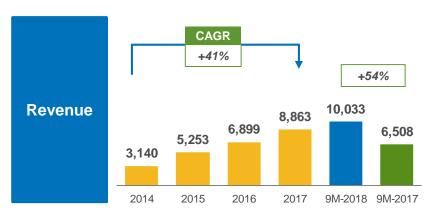
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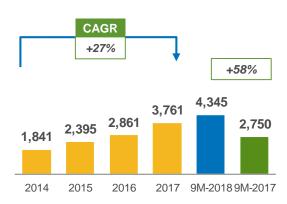


## **Emaar Development - Financial Performance**

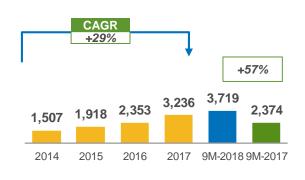
#### **AED Million**



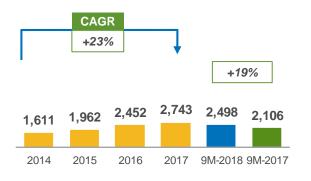












Revenue on a growth trajectory supported by significant backlog of about AED 38.53Bn expected to be recognized in the next 3-4 years





## **International Development**





## **International Development**

#### **Overview**

1,386 Mn SQFT of land bank in key countries

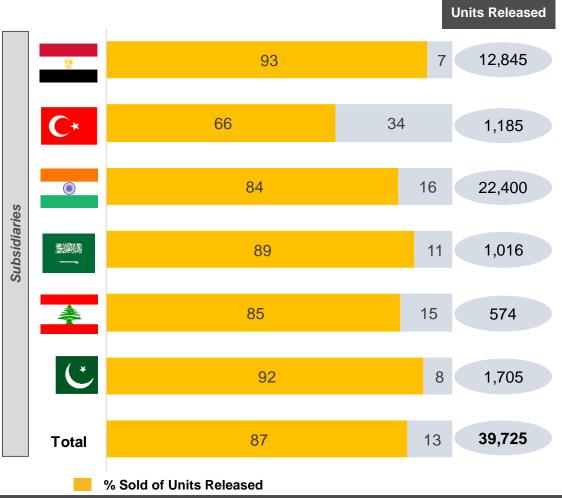
AED 2.7<sub>Bn</sub> properties sold in 9M 2018

12.2 AED

Bn Backlog<sup>(1)</sup> to be recognized

1 st
International
Mall in Turkey
operating successfully

#### **International Sales**





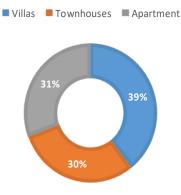
## Emaar Misr for Development(1)

9M 2018         9M 2017         % Change         9M 2018         9M 2017         % Change           Units Launched         1,000         1,266         (21%)         1,000         1,266         (21%)           Units Delivered         649         813         (20%)         649         813         (20%)           Net Sales         1,877         1,897         (1%)         9,087         9,228         (2%)			<b>AED Million</b>		EGP Million			
Units Delivered         649         813         (20%)         649         813         (20%)           Net Sales         1,877         1,897         (1%)         9,087         9,228         (2%)		9M 2018	9M 2017	% Change	9M 2018	9M 2017	% Change	
Net Sales         1,877         1,897         (1%)         9,087         9,228         (2%)	Units Launched	1,000	1,266	(21%)	1,000	1,266	(21%)	
	Units Delivered	649	813	(20%)	649	813	(20%)	
	Net Sales	1,877	1,897	(1%)	9,087	9,228	(2%)	
<b>Revenue</b> 718 770 (7%) 3,478 3,744 (7%)	Revenue	718	770	(7%)	3,478	3,744	(7%)	
<b>EBITDA 298</b> 317 (6%) <b>1,444</b> 1,543 (6%)	EBITDA	298	317	(6%)	1,444	1,543	(6%)	
Margin (%) 42% 41% 2% 42% 41% 2%	Margin (%)	42%	41%	2%	42%	41%	2%	
Net Profit         471         429         10%         2,280         2,088         9%	Net Profit	471	429	10%	2,280	2,088	9%	
<i>Margin</i> (%) 66% 56% 18% 66% 56% 18%	Margin (%)	66%	56%	18%	66%	56%	18%	

#### **Key Highlights**

- Delivered 649 units in 9M 2018
- Achieved sales of EGP 9.09 Bn during 9M 2018
- Emaar Misr backlog amounted to EGP 31.5 Bn at the end of Sep 2018

#### 9M 2018 Revenue Split



Emaar Misr positioned itself as local market leader delivering superior growth

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## **Emaar Malls**





## **Emaar Malls – Key Highlights**



#### **CONSOLIDATED FINANCIAL RESULTS**

+29% Revenue

9M-18: 3,232 Mn<sup>(2)</sup>

9M-17: 2,500 Mn

+10% EBITDA<sup>(1)</sup>

9M-18: 2,136 Mn<sup>(2)</sup>

9M-17: 1,939Mn

+9% Net profit(1)

9M-18: 1,639 Mn<sup>(2)</sup>

9M-17: 1,507 Mn

#### **EMAAR MALLS**

+4% Footfall

9M-18: 99 Mn

9M-17: 95 Mn

+9%

Revenue

9M-18: 2,626 Mn

9M-17: 2,409 Mn

93% Occupancy

9M-18: GLA<sup>(4)</sup> 6.7 Mn

9M-17: GLA 5.8 Mn

+11% EBITDA<sup>(1)</sup>

9M-18: 2,163 Mn

9M-17: 1,941 Mn

#### **NAMSHI**

+18% Revenue

9M-18: 607 Mn

9M-17: 514 Mn

+20%

Number of orders

Owner of, Dubai Mall, the #1 Visited Shopping and Entertainment Mall Globally

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Including the gain on disposal of non-core investment properties held for sale.

- 2. Includes Namshi which was acquired in Aug 2017
- 3. Including the committed leases of The Dubai Mall Fashion Avenue Expansion and New Springs Village.
- 4. GLA increased by 0.6M sa, ft, and 0.24M sa, ft, due to The Dubai Mall Fashion Avenue Expansion and New Springs Village respectively.



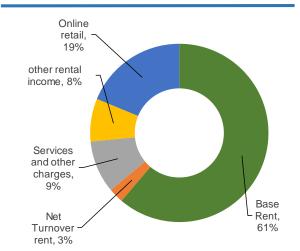
### **Emaar Malls - Performance**

	9M 2018	9M 2017	% Change
GLA (Mn SQFT)	6.7	5.8	16%
Occupancy Rate (%)	93% (1)	95%	(2%)
Base Rent (AED Mn)	1,979	1,741	14%
Turnover Rent (AED Mn)	87	76	15%
Revenue <sup>(2)</sup> (AED Mn)	2,626	2,409	9%
EBITDA <sup>(2)</sup> (AED Mn)	2,162	1,941	11%
Margin <sup>(2)</sup> (%)	82%	81%	2%

#### **Key Highlights**

- Emaar Malls records 4% growth in footfall YoY to 99 million visitors
- Fashion Avenue & Springs welcomed shoppers in 9M 2018.

#### 9M 2018 Revenue Split



#### Stable Performance, EBITDA increased by 11% in 9M 2018

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<sup>(1)</sup> Including committed lease of the The Dubai Mall – Fashion Avenue Expansion and New Spring Village





## **Hospitality Group**





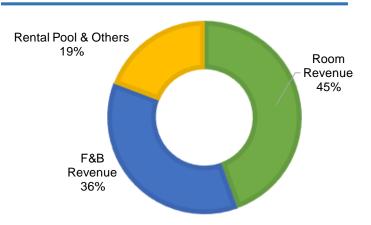
## **Hospitality Segment**

	9M 2018	9M 2017	% Change
Occupancy Rate (%)*	70%	76%	(8%)
RevPar (AED)*	723	855	(15%)
Room Revenue (AED Mn)	476	478	(0%)
F&B & Other Revenue (AED Mn)	595	595	-
Total Revenue (AED Mn)	1,071	1,073	(0%)
EBITDA (AED Mn)	226	373	(39%)
Margin (%)	21%	35%	(39%)

#### **Key Highlights**

- Address Downtown reopened in June 2018
- Rove Dubai Marina welcomed first guest in April 2018

#### 9M 2018 Revenue Split



Emaar Hospitality Resilient, Outperforming the Broader Hospitality Market in UAE



## **Emaar Hospitality Group: Asset Performance Breakdown**

	Address Boulevard <sup>(1)</sup>		The Palace	Downtown	Address Dubai Mall <sup>(2)</sup>		
	9M 2018	9M 2017	9M 2018	9M 2017	9M 2018	9M 2017	
Available Room Nights	53,508	41,944	66,066	66,066	66,612	66,612	
Occupancy (%)	76%	47%	80%	78%	45%	82%	
ADR (AED)	1,282	1,550	1,293	1,451	1,361	1,432	
RevPar (AED)	969	727	1,031	1,137	614	1,170	
Room Revenue (AED Thousands)	51,871	30,473	68,134	75,149	40,872	77,955	

	Address Dubai Marina		Manzil D	owntown	Vida Downtown		
	9M 2018	9M 2017	9M 2018	9M 2017	9M 2018	9M 2017	
Available Room Nights	54,600	54,600	52,796	53,781	42,588	42,588	
Occupancy (%)	81%	80%	77%	79%	79%	83%	
ADR (AED)	844	926	654	731	680	760	
RevPar (AED)	686	737	503	576	539	633	
Room Revenue (AED Thousands)	37,477	40,243	26,564	30,973	22,934	26,947	

The hotel was opened in March 2017

The hotel is under short term renovation from April 2018



## **Summary**

## Financial Performance

■ Total group sales at AED 12.7 Bn in 9M 2018 with the total backlog of AED 50.7 Bn, Emaar is on track to boost profitability in the coming years

#### Emaar Development, UAE

Strong sales of AED 10 Bn in 9M 2018 across all projects in the UAE

■ Total backlog amounted to AED 38.5 Bn to be recognized in next 3 – 4 years

## International Development

■ Total backlog amounted to AED 12.2 Bn to be recognized in next 3-4 years

Achieved property sales of AED 2.7 Bn in 9M 2018

#### **Emaar Malls PJSC**

- Stable performance, Emaar Malls records 4% growth in footfall YoY to 99 Mn visitors
- Opening of Fashion Avenue Expansion from 5 March 2018 adding 0.6 Mn sq.ft. of GLA

#### **Hospitality**

- Rove Dubai Marina welcomed first guest in April 2018
- Address Downtown reopened in June 2018

#### Emaar Misr for Development

- Robust sales of EGP 9.09 Bn in 9M 2018
- Positioned itself as a local market leader with a backlog of EGP 31.5 Bn

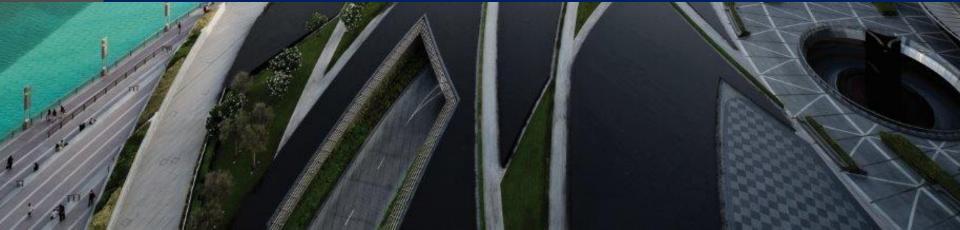
#### **Balance Sheet**

Conservative capital structure with significant scope for growth





# Appendix







**Appendix A – Overview of Divisions and Strategy** 





## **Overview of Divisions of Emaar Properties**











#### **UAE Development**

- · Leading master plan developer in Dubai
- JVs with GREs
- c. 35.100 residential properties delivered in the UAE since 2002<sup>(1)</sup>
- Projects under construction substantially sold (83% of total units under development as at 30 Sep 2018)
- 222 Million SQF<sup>(3)</sup> of Land Bank in the UAE.
- UAE build-to-sale development business is being led by Emaar Development PJSC, listed on DFM since November 2017

#### **Property Development** International

- · Active in 10 targeted high growth countries
- · Formed JVs with strong local partners
- Around 14.400 residential properties delivered since 2006<sup>(1)</sup>
- · Achieved overall sales level of 87% in its key international markets
- c. 1,386 Million SQF(3) of Land Bank in Key countries
- Emaar Misr is listed on the Egyptian Exchange since July 2015
- Opened Emaar Square Mall at Turkev with 1.6 Million SQF of GLA

#### **Emaar Malls PJSC**

- · Listed on DFM since October 2014
- Owner and operator of the most visited mall in the world, The Dubai Mall
- Portfolio of over 6.7 million SQF of GLA in retail properties in Dubai

#### **Hospitality Group**

- · Hotel owner and operator (19 hotels with over 3,900 keys)
- · The Address, Vida, Armani and Manzil brands.
- · Upscale affordable segment under Rove Hotels (JV with Meraas)
- · Owner and operator of Dubai's iconic cultural destination "Dubai Opera"
- · Marked historic milestone of 50 hotel projects in its portfolio (includes both in operation and under development hotels)

#### **Entertainment &** Leasing

- Provider of premium entertainment and manager of leisure assets
- Operator of the Dubai Aquarium, Underwater Zoo, Reel Cinemas, KidZania, VR Park, Dubai Ice Rink and At The Top.
- Portfolio of over 1.5 million(2) SQF of GLA in commercial properties in Dubai

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## Strategy

#### UAE

- Consolidate Emaar's position as of the largest developer of iconic projects in Dubai.
- Enter into joint ventures in UAE to get access to significant land bank, limiting need for immediate cash outlays for land purchases.

#### International

- Replicate the Dubai business model in international markets. This is reflected through gain of control in Indian JV - Emaar MGF during 2016.
- Increase international contribution to Group revenue.

### **Funding**

- Limit funding from the parent to land acquisition and initial infrastructure related construction.
- Additional funding to be raised at the project level through pre-sales, debt financing, and strategic sales.

#### **Monetize Core Assets**

Monetize core assets (IPO / REITs) including Hospitality, Turkey and India at the right time to provide further growth capital and create significant value for shareholders.

#### Recurring Revenues

- Continue to increase recurring revenues in UAE and international market
- Develop mall assets internationally & expand our hotel brands globally.





## **Appendix B – Overview of UAE Development**





### **Projects overview** at 30 Sep 2018

#### Wholly-owned projects

#### **Downtown Dubai**

All under-construction projects (including Sky Views, BLVD Heights, BLVD Crescent, Fountain Views, Burj Vista, Boulevard Point, Vida Residence, Downtown Views and Grande), inventory and undeveloped land for sale



- First Launched in 2004
- Development value (currently under development) AED 33.0 Bn
- Backlog as at AED 18.2 Bn (1)
- 8,930 units under development
- 1,260 units expected to be launched and developed on remaining land
- Expected completion 2020-2022
- Average gross margin achieved on units under development 41% (1)

#### **Arabian Ranches**

Expansion of the current Arabian Ranches community adjacent to a golf course and in close proximity to the Dubai Polo & Equestrian Club to create over 1,400 additional units



- First Launched in 2002
- Development value (currently under development) AED 920 Mn
- Backlog AED 0.9 Bn (1)
- 324 units under development
- 847 units expected to be launched and developed on remaining land
- Expected completion 2018-2021
- Average gross margin achieved on units under development 47% (1)

#### **Dubai Marina**

Two waterfront residential/commercial towers, near to Bluewaters Island and the newly-developed Vida serviced apartments tower



- First Launched in 2000
- Development value (currently under development) AED 2 Bn
- Backlog AED 1.5 Bn (1)
- 840 Units under development
- Expected completion 2020
- Average gross margin achieved on units under development 38% (1)

### **Projects overview** at 30 Sep 2018

#### Wholly-owned projects

#### **Emirates Living**

Green-focused development featuring two low-rise apartment buildings that overlook the Emirates Golf Club and a two-tower mixed-use development



- First Launched in 1999
- Development value (currently under development) AED 1.3 Bn
- Backlog AED 0.1 Bn (1)
- 562 Units under development
- 19 units expected to be launched and developed on remaining land
- Expected completion 2018
- Average gross margin achieved on units under development 30% (1)

#### **Emaar Beachfront \***

An exclusive residential community within the new maritime epicentre of the UAE, Dubai Harbour. The development represents a unique blend of cosmopolitan living in a prime location and a serene seaside lifestyle.



- Launched in 2018
- Development value (currently under development) AED 3.2Bn
- Backlog AED 2.0Bn (1)
- 1,249 Units under development
- 5,645 units expected to be launched and developed on remaining land
- Average gross margin achieved on units under development 26% (1)

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### **Projects overview (cont'd)** at 30 Sep 2018

#### 100% consolidated JV

#### **Dubai Hills Estate**

Joint Venture between Emaar and Meraas Holding to create a mixeduse development with a series of unique neighbourhoods set around an 18-hole championship golf course

- Launched in 2013
- Development value (currently under development) AED 18.7 Bn
- Backlog AED 9.3 Bn (1)
- 7,150 Units under development
- 22,768 units expected to be launched and developed on remaining land
- Expected timeline 18 years
- Average gross margin achieved on units under development 44% (1)

#### JVs/JDAs with 50% share

#### **Dubai Creek Harbour**

Joint Venture between Emaar and Dubai Holding for the development of an iconic mixed-use waterfront project situated on the banks of the historic Dubai Creek



- Launched in 2014
- Development value (currently under development) AED 12.5 Bn
- Backlog AED 6.0 Bn (1)
- 6,056 Units under development
- 58,940 units expected to be launched and developed on remaining land
- Expected timeline 26 years
- Average gross margin achieved on units under development 28% (1)

#### **Emaar South**

Joint Venture between Emaar and **Dubai Aviation City Corporation that** is part of 145 sqkm smart city set to become a pivotal hub in the global economy, located within Emirates' flagship urban project, Dubai South

### **Zabeel Square**

Joint venture between Emaar and Meraas to create a mixed-use development near Zabeel Park, Dubai



- Launched in 2016
- Development value (currently under development) AED 1.8 Bn
- Backlog AED 0.6 Bn (1)
- 1,424 Units under development
- 21,605 units expected to be launched and developed on remaining land
- Expected timeline 18 years
- Average gross margin achieved on units under development 30% (1)

## Zabeel Square

- Development value of c.AED 3.0 Bn
- GFA of c.2.2Mn sqft

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# Projects overview (cont'd) at 30 Sep 2018

#### Land bank (100% owned)

#### Al Marjan - Ras Al Khaimah

A project of c.1m sqft of land located at the top of Al Marjan Island ideal to build 5 stars hotel and service apartments



#### Lusaily

A contiguous land parcel of 46m sqft subdivided into two plots located between Dubai Investment Park and Jumeirah Golf Estates in Dubai





# Overview of projects under development at 30 Sep 2018

Project (100% Owned)	Units	Amount (AED) <sup>(1)</sup>	Area (SQF)	Launched Period	% Unit Sold	% Value Sold	% Collected of sold units	% Completion Sep.18	% Gross Margin Sep.18 <sup>(2)</sup>
Downtown Dubai	8,930	32,982,152,931	11,890,033		87%	81%			41%
Fountain Views	289	1,061,528,716	390,196	Jan-13	99%	99%	84%	98%	26%
Fountain Views 2	289	1,102,866,520	392,485	Feb-13	99%	99%	84%	92%	29%
Fountain Views 3	208	1,142,159,704	356,367	Sep-13	98%	97%	87%	94%	33%
The Address Sky View *	551	2,888,468,866	984,654	2013-2014	100%	100%	79%	78%	30%
Blvd Crescent *	339	1,098,139,032	469,893	Mar-14/ Oct-15	86%	82%	73%	88%	50%
Blvd Heights *	550	1,769,500,756	773,089	Sep-14/ Mar-16	80%	74%	57%	50%	50%
Vida Downtown	328	1,326,340,376	468,475	Jan-14	95%	92%	71%	83%	41%
Grande	882	2,769,523,216	960,435	May-18	31%	25%	6%	-	34%
Boulevard Point	377	1,241,001,654	540,394	Jan-14	99%	99%	66%	63%	25%
Opera Grand Residential Tower	288	2,052,136,577	507,466	May-14	89%	89%	51%	50%	60%
The Downtown Views	478	1,230,953,464	573,081	Apr-15	97%	97%	51%	24%	43%
FORTE *	817	2,414,124,402	970,347	Apr-Sep-15	86%	80%	40%	20%	41%
Address Opera *	809	3,833,376,392	1,093,771	Dec-15/ Mar-16	97%	84%	30%	17%	53%
IL PRIMO	119	2,725,695,544	719,335	Jun-16	46%	42%	21%	17%	46%
Act One Act Two	630	1,660,716,912	656,678	Aug-16	92%	88%	26%	13%	38%
Downtown Views 2 *	1,355	3,039,804,240	1,425,583	Jan-Apr-17	98%	98%	24%	1%	31%
Vida Dubai Mall *	621	1,625,816,560	607,784	May-Jul-17	97%	97%	18%	3%	49%
Emirates Living	562	1,309,890,339	772,899		99%	99%			30%
The Hills-Residence	426	892,755,571	572,220	Jun-13	100%	100%	88%	95%	32%
Vida Residence - The Hills	136	417,134,768	200,679	Dec-13	97%	97%	85%	87%	28%
Dubai Marina	840	1,923,925,146	936,655		98%	96%			38%
52-42	483	1,085,921,904	515,866	Apr-16	97%	97%	53%	41%	39%
Vida Residence at Dubai Marina	357	838,003,242	420,789	Mar-17	99%	95%	29%	12%	36%
Arabian Ranches II	324	919,517,346	662,955		95%	94%			47%
Azalea	108	414,360,016	264,151	Feb-15	88%	87%	36%	74%	47%
Reem Community	216	505,157,330	398,804	Dec-16	99%	99%	25%	42%	48%
Emaar Beachfront <sup>3</sup>	1,249	3,167,843,676	1,256,847		49%	35%			26%
Beach Vista	447	1,182,163,161	472,966	Jan-18	96%	94%	14%	-	25%
Sunrise Bay	460	1,209,360,819	473,578	Feb-18	60%	51%	11%	-	27%
Marina Vista	342	776,319,696	310,303	Sep-18	21%	17%	7%	-	25%
Total 100% Owned	11,905	40,303,329,438	15,519,389		85%	81%			39%

1. Total monetary value of units under development based on expected selling price

Corresponds to gross margin for units sold not necessarily indicative of margin at completion
 Note: Revenues of project under construction are recognized once 20% construction completion and 20% collection is achieved.



# Overview of projects under development (Cont'd) at 30 Sep 2018

Project (Joint Ventures)	Units	Amount (AED) <sup>(1)</sup>	Area (SQF)	Launched Period	%Unit Sold	%Value Sold	% Collected of sold units	% Completion Sep.18	% Gross Margin Sep.18 <sup>(2)</sup>
Dubai Hills Estates <sup>(3)</sup>	7,150	18,745,621,788	12,179,918		91%	80%			44%
Mulberry Park Heights	664	1,251,250,632	817,210	Mar-14	89%	87%	75%	84%	30%
Acacia Park Heights	537	1,049,292,812	677,047	Feb-15	88%	85%	51%	74%	32%
Maple	646	1,750,361,821	1,215,738	Apr-15	96%	96%	64%	80%	48%
Maple 2	666	1,733,917,408	1,229,258	Oct-15	99%	99%	58%	76%	47%
Sidra	475	2,006,874,800	1,291,737	Feb-16	99%	99%	47%	80%	43%
Fairway Vista	65	985,366,720	502,931	May-16	100%	100%	42%	70%	57%
Parkway Vistas	61	869,078,168	466,172	Aug-16	100%	100%	36%	70%	57%
Park Point	333	483,245,704	331,171	Oct-16	71%	62%	35%	53%	36%
Sidra 2	422	1,735,245,551	1,127,673	Oct-16	100%	100%	30%	43%	45%
Park Heights I	270	313,914,760	216,135	Apr-17	93%	88%	25%	27%	32%
Park Heights II	550	640,362,400	439,949	May-17	93%	87%	25%	28%	33%
Maple 3	562	1,472,201,056	1,029,810	May-17	88%	86%	26%	30%	46%
Park Ridge	477	622,075,576	397,318	Sep-17	65%	59%	19%	-	39%
Sidra 3	339	1,345,121,032	881,928	Jul-17	100%	100%	26%	8%	44%
Club Villas	144	545,290,872	351,500	Nov-17	100%	100%	15%	-	48%
Golf Place	134	1,255,832,992	735,725	Jan-18	46%	48%	12%	-	52%
Collective	473	408,444,024	274,790	Mar-18	100%	100%	14%	-	31%
Socio	332	277,745,460	193,826	Feb-18	100%	100%	15%	-	28%
Dubai Creek Harbour	6,056	12,558,661,661	6,757,789		75%	62%			28%
Oubai Creek Residences *	872	2,246,181,047	1,302,168	Nov-14/Jan-15	92%	90%	71%	91%	26%
Harbour Views & Creekside 18 *	1,186	2,242,669,168	1,286,448	Sep-15/ Mar-16	89%	80%	42%	45%	25%
Creek Horizon	509	969,594,992	555,117	Aug-16	70%	58%	27%	25%	29%
The Cove	50	131,234,400	65,105	Nov-16	100%	100%	40%	23%	32%
Creek Gate	368	646,661,784	370,668	Jan-17	90%	85%	25%	18%	31%
Harbour Gate	491	877,968,008	504,216	Feb-17	71%	58%	21%	16%	31%
The Cove Building 2	89	203,030,032	106,523	Mar-17	70%	57%	26%	23%	32%
Creek Rise	496	867,658,448	496,964	May-17	61%	53%	18%	21%	31%
The Cove Building 1	137	359,381,167	168,019	Sep-17	54%	49%	24%	23%	32%
7 Icon Bay	315	544,570,720	310,191	Aug-17	83%	71%	14%	3%	25%
Address Harbour Point	686	1,723,490,879	681,493	Sep-17	69%	64%	21%	5%	26%
sland Park	308	552,894,504	322,584	Nov-17	12%	10%	15%	1%	27%
he Grand	549	1,193,326,512	588,293	Mar-18	75%	75%	10%	2%	33%
maar South	1,424	1,842,608,512	1,779,383		65%	57%			30%
Irbana I, II, III *	932	996,580,616	1,065,804	Sep-16/ Apr-17	71%	69%	46%	59%	30%
Golf Views	288	300,394,744	253,035	Feb-17	70%	62%	45%	35%	16%
Golf links	204	545,633,152	460,544	Jul-17	34%	33%	26%	14%	39%
Frand Total (100% Owned + JVs)	26,535	73,450,221,399	36,236,479		83%	81%			37%

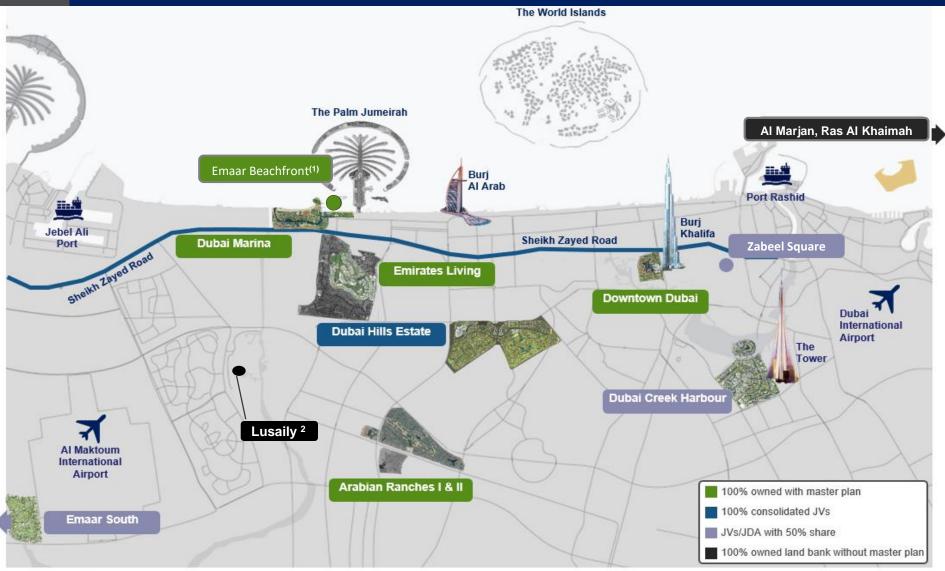
1. Total monetary value of units under development based on expected selling price

Note: Revenues of project under construction are recognized once 20% construction completion and 20% collection is achieved

<sup>2.</sup> Corresponds to gross margin for units sold not necessarily indicative of margin at completion

#### **Location of Development Projects**

**Key Highlights** 



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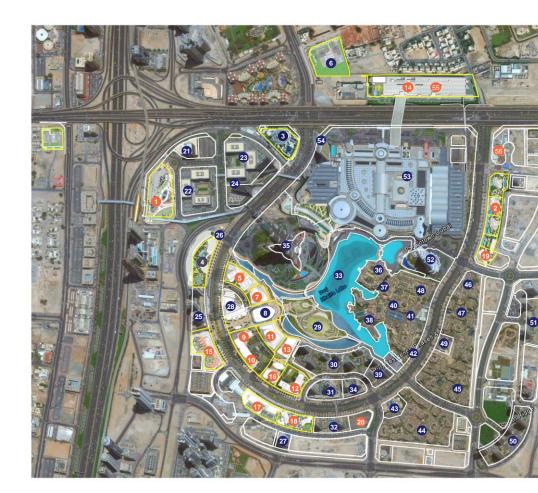
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#### **Location of Development Projects: Downtown Dubai**

- The Address Sky View
  - The Address Fountain Views
- The Address The BLVD
- 4 Buri Vista
- The Address Residences Dubai Opera
- Rove Hotel (Downtown)
- II Primo
- 8 Opera House
- 10 B2
- 1
- 12 Act one Act two
- 13
- 14 **Downtown Views**
- 15 Forte
- Opera Grand
- **BLVD Heights** 
  - **BLVD Crescent**
- 19 **BLVD Point**
- 20 Vida Residence Downtown
- Standard Chartered Building
- Emaar Square 1,2,3
- 23 Emaar Square 4,5,6
- 24 **Boulevard Plaza**
- 25
- Mohammed Bin Rashid Boulevard
- 27 8 BLVD Walk
- 28 Stand Point
- 29 Burj Park
- **Buri Residences**
- 31 29 BLVD
- Claren
- 33 The Dubai Fountain
- 34 **BLVD Central**
- 35 Buri Khalifa Tower
- Souk Al Bahar
- Al Bahar Residences
- The Palace
- **Buri Residences**
- The Old Town Island
- Sahaa Offices Attareen Residences
- Vida Hotel



- The Old Town Qamardeen District
- The Old Town Al Manzil District Al Dukkan Yansoon Offices
- Al Manzil Residences

- Tajer Residences
- Al Manzil Hotel South Ridge
- **Burj Views**

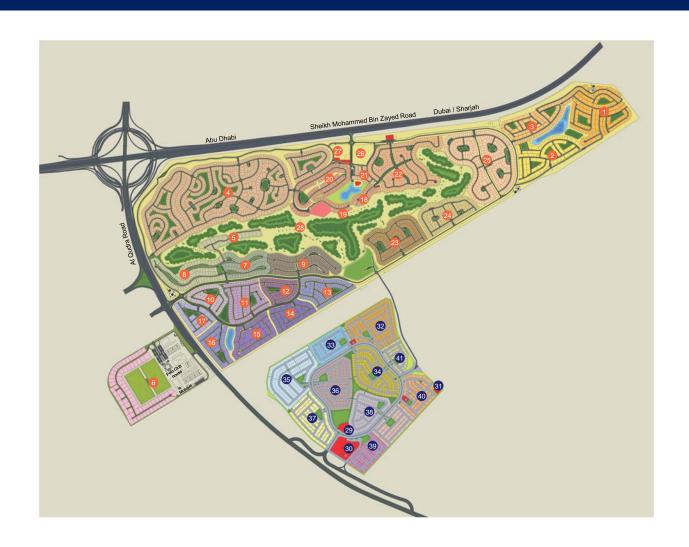
- The Address Downtown Dubai
- The Dubai Mall
- The Address Dubai Mall The Dubai Mall Za'beel Expansion

69 Vida Dubai Mall



## **Location of Development Projects: Arabian Ranches**

- Al Reem 1
- 2 Al Reem 2
- 3 Al Reem 3
- Saheel
- Golf Homes
- 6 Dubai Polo Club
- Mirrador La Coleccion 1
- Mirrador La Coleccion 2
- 4 Hattan
- Alvorada 1
- Alvorada 2
- Alvorada 3
- Alvorada 4
- Palmera 1
- 15 Palmera 2
- Palmera 3
- Palmera 4
- 13 La Avenida 1
  15 La Avenida 2
- 20 Alma 1
- 4 Alma 2
- 22 Savannah
- Al Mahra
- 20 Terranova
- 25 Mirrador
- 26 School
- 27 Retail Center Mosque
- 28 Golf Course
- Residents Club
- Retail School Centre
- 31 Sub Station
- 32 Lila
- 33 Palma
- 34 Rosa
- 35 Casa
- 36 Rasha
- 37 Samara
- 38 Yasmin
- 39 Azalea
- 40 Camelia I
- Camelia II

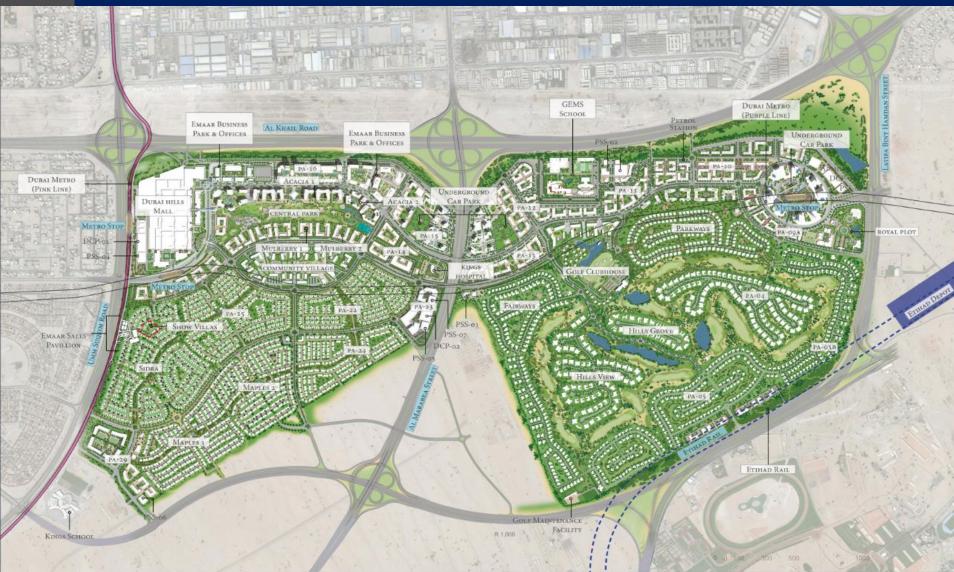


Income Statement Balance Sheet Operational Overview Appendix



## Location of Development Projects: Dubai Hills (JV with Meeras)

**Key Highlights** 



**Operational Overview** 



## Location of Development Projects: Dubai Creek (JV with Dubai Holding)





#### **Overview of Expected UAE Delivery Schedule**

(based on project launched till 30 Sep 2018)

				Under Development Delivery Schedule					
	Completed	ompleted Under Development	Cumulative till 2017	2018	2019	2020	2021	2022	
A - Emaar Development (fully conso	lidated)								
Downtown	11,077	8,930	10,411	578	2,353	3,049	2,068	882	
Emaar Beachfront	-	1,249	-	-	-	-	1,249	-	
Dubai Marina	4,450	840	4,450	-	-	840	-	-	
Arabian Ranches	4,360	-	4,305	-	-	-	-	-	
Arabian Ranches II	914	324	914	-	108	216	-	-	
Emirates Living (Excluding Land)	14,370	562	14,370	426	136	-	-	-	
Emaar Towers	168	-	168	-	-	-	-	-	
Dubai Hills Estate	56	7,150	56	-	3,869	1,526	1,755	-	
Umm Al Quwain	277	-	277	-	-	-	-	-	
Total - A	35,672	19,055	34,951	1,004	6,466	5,631	5,072	882	
B - Joint Ventures									
Dubai Creek Harbour	-	6,056	-	-	872	3,634	1,550	-	
Emaar South	-	1,424	-	-	560	864	-	-	
Total - B		7,480	-	-	1,432	4,498	1,550	-	
Total (A + B)	35,672	26,535	34,951	1,004	7,898	10,129	6,622	882	



# Overview of Land Bank in UAE (as at 30 Sep 2018)

#### Land Bank Evolution Though Investments & Strategic Partners



YEAR	AREA
2012	Arabian Ranches II
2013	Dubai Hills Estate
2014	Dubai Creek Harbour
2015	Emaar South
2016	Downtown Views Ras Al Khaimah
2017	Zabeel Square & Emaar Beachfront*

UAE Available Land Bank <sup>(2)</sup>	Gross Land Area (Million Sqf)
UAE wholly owned	50.50
Lusaily <sup>#</sup>	45.98
Ras Al Khaimah	0.84
Others (Downtown, Arabian	
Ranches etc.)	2.87
Emaar Beachfront	0.81
Dubai Hills	50.95
Dubai Creek	56.41
Emaar South & others	64.03
Total UAE Available Land Bank	221.88

No Long Term Need for Land Purchase

Note: Cumulative historical GFA BTS not adjusted for GFA developed post 2011 nor GFA currently under development

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#### **Accounting Treatment**

#### **Emaar Development**

 Full revenue and cash flow from 100% owned master plan and land

#### **Dubai Hills**

- Fully consolidated by Emaar under IFRS
- 50% interest of JV partner disclosed as Minority Interest on consolidation
- Management fee paid for project development to Emaar eliminated on consolidation

#### **Dubai Creek**

- Joint Development Agreement
- 50% of profits of BTS projects recognised as management fee within revenue
- 50% of profits of BTL/BTO projects equity accounted as a joint venture

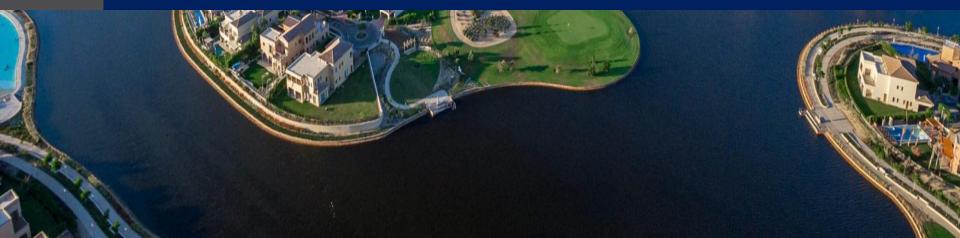
# Emaar South & Zabeel Square

- Equity accounted as a joint venture and not consolidated
- 50% share in net profits recorded as share of profit from JV
- Management fee for carrying out development, recognised within revenue





## **Appendix C – Overview of International Development**



Appendix



## Overview of International Expected Delivery Schedule as of Sep 2018

Country	Entity	Completed	Under Development	To be developed	Cumulative till Sep 2018	Q4 2018	2019	2020	2021	2022
Subsidia	ries									
ig S	Emaar Misr	5,405	7,440	7,211	5,375	922	845	680	1,581	2,307
<b>33413</b>	Emaar Middle East	644	283	-	510	68	266	83	-	-
C*	Emaar Turkey	984	320	-	723	9	203	185	184	-
*	Metn Renaissance	399	69	156	373	68	61	39	39	44
(*)	EGKL & EDIL	583	1,126	824	296	169	506	1,486	66	4
<b>(</b>	Emaar India	9,464	8,263	5,581	8,446	1,870	4,626	5,450	1,867	1,049
	Total	17,479	17,501	13,772	15,723	3,106	6,507	7,923	3,737	3,404



## **Overview of International Land Bank**

International Land Bank	Gross Land Area (Million SQFT)
Saudi Arabia (Emaar Economic City)	1,120.05
Saudi Arabia (Emaar Middle East)	34.99
India (Emaar MGF)	153.39
Egypt	51.85
Pakistan	16.35
Turkey	6.08
Lebanon	3.42
Total Key International Markets	1,386.13



#### **Emaar Hospitality Group Portfolio**

Hotel	Management Company	Classification	Keys	Residences in Hotel Pool <sup>(6)</sup>	Operationa			
Emaar Hospitality Group Hotel Portfolio								
Dubai								
Armani Hotel at Burj Khalifa	Armani Hotel - Dubai	5 Star	160	23	2010			
Address Downtown Dubai <sup>(10)</sup>	TAH&R <sup>(2)</sup>	5 Star	220	193	2008			
Address Dubai Mall (11)	TAH&R <sup>(2)</sup>	5 Star	244	256	2009			
Address Dubai Marina <sup>(11)</sup>	TAH&R <sup>(2)</sup>	5 Star	200	34	2009			
Address Montgomerie Dubai	TAH&R <sup>(2)</sup>	Standard	21	NA	2006			
Address Boulevard (11)	TAH&R <sup>(2)</sup>	5 Star	196	NA	2017			
The Palace Downtown Dubai	TAH&R <sup>(2)</sup>	5 Star	242	NA	2007			
Manzil Downtown Dubai <sup>(3) (11)</sup>	Vida Hotels & Resorts	4 Star	197	NA	2007			
/ida Downtown Dubai <sup>(4)(11)</sup>	Vida Hotels & Resorts	4 Star	156	NA	2007			
Arabian Ranches Golf Club	Emaar Hospitality	Standard	11	NA	2007			
Nuran Marina Residences <sup>(5)</sup>	Nuran	Standard	90	NA	2006			
Rove Downtown	ROVE (1)	3 Star	420	NA	2016			
Rove City Center	ROVE (1)	3 Star	270	NA	2016			
Rove Healthcare City	ROVE (1)	3 Star	286	NA	2017			
Rove Trade Center	ROVE (1)	3 Star	270	NA	2017			
Rove Dubai Marina	ROVE (1)	3 Star	384	NA	2018			
nternational								
Armani Hotel at Via Manzoni (Milan, Italy)	Armani Hotel-Milan	5 Star	95		2011			
Other Emaar Group Hotels (7)								
nternational								
Novotel (Hyderabad, India)	Accor	5 Star	288	NA	2006			
Al Alamein Hotel (Marassi, Egypt)	TAH&R <sup>(2)</sup>	4 Star	187 + 2 <sup>(8)</sup>	NA	<sup>(9)</sup> 2007			
Fortune Hotel	Emaar India	4 Star	90	NA	2017			
1): Rove is joint venture with Meraas Holding	(6): Residences in the Hotel Pool are operated by Emaar Hospitality like hotel rooms on behalf of unit owners for a % of revenue							

<sup>(1):</sup> Rove is joint venture with Meraas Holding

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<sup>(2):</sup> TAH&R: The Address Hotels and Resorts

<sup>(3):</sup> Formerly Al Manzil Hotel; reopened after renovation on December 15, 2014

<sup>(4):</sup> Formerly Qamardeen Hotel; reopened after renovation on June 16, 2013

<sup>(5):</sup> Emaar maintains management rights only; disposed ownership on June 7, 2012

<sup>(6):</sup> Residences in the Hotel Pool are operated by Emaar Hospitality like hotel rooms, on behalf of unit owners, for a % of revenue

<sup>(7):</sup> Other Emaar Group Hotels are not operated by Emaar Hospitality Group

<sup>(8):</sup> Al Alamein Hotel includes 187 rooms and 2 villas

<sup>(9):</sup> Al Alamein Hotel is a landmark Egyptian hotel operating since 1964 and acquired by Emaar in 2007

<sup>(10):</sup> The hotel was 'under business interruption' following a fire incident on December 31, 2015, reopened in June 2018



# **Emaar Hospitality Group: Overview of Hotels / Apartments Under Development**

Hotel	Location	Launch	Keys	Serviced Apartments <sup>(1)</sup>	Estimated Completion
Vida Residences	Downtown	2013	NA	328	2018
Address Sky View	Downtown	2013	169	551	2019
Address Fountain Views	Downtown	2013	194	786	2019
Vida Hills Hotel & Residences	Emirates Living	2013	157	136	2019
Rove At The Park	Dubai Parks & Resorts	2016	552	NA	2019
Rove South	Emaar South	2017	532	77	2019
Rove	DWTC, Dubai South	2017	506	NA	2020
Vida Dubai Marina	Dubai Marina	2017	158	NA	2020
Vida Dubai Mall	Downtown	2017	195	380	2021
Vida Island District	DCH	2017	288	NA	2020
Rove La Mer	Jumeirah 1	2018	366	NA	2020





# **Appendix E – Overview of Fair Valuation**

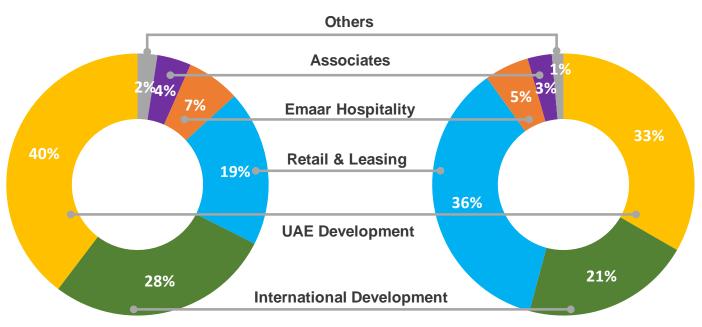




## **GAV** by Segment

#### **December 2017 Book Value Split**

#### **December 2017 Fair value Split**



Total: AED 112.8 BN Total: AED 194.3 BN

Market Value of Assets is More than Double the Book Value



## **GAV** by Segment (cont'd)

#### **GAV: Development Properties**

	201	17	201	16
AED Million	Book Value	Fair Value	Book Value	Fair Value
UAE	16,787	36,819	14,150	38,275
Egypt	1,919	6,753	1,817	6,093
Turkey	1,291	1,846	2,056	2,291
India	11,811	12,792	11,008	11,008
KSA	751	889	729	1,226
Pakistan	946	2,782	972	2,059
USA	736	736	677	678
Lebanon	586	1,064	576	1,219
Morocco	368	628	352	653
Syria	57	57	119	119
Total	35,252	64,366	32,456	63,621

#### **GAV: Fixed Assets**

	20 <sup>-</sup>	17	20	16
AED Million	Book Value	Fair Value	Book Value	Fair Value
Hotels, Convention	4,200	7,442	3,817	6,294
Emaar Business	32	143	37	99
District Cooling Plant	792	792	597	597
At The Top	182	182	185	185
Leisure, Entertainment &	551	551	563	563
Other Assets (Self Occupied, CWIP,	5,480	5,480	4,132	4,132
Total	11,237	14,590	9,331	11,870

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## **NAV Table**

	20	17	20	16
	Book Value	Fair Value	Book Value	Fair Value
Cash and bank balances	21,103	21,103	17,289	17,289
Trade and Other Receivables	13,930	13,930	10,576	10,576
Development Properties	35,252	64,366	32,456	63,621
Investment in Associates and Joint Ventures	4,724	5,802	4,609	6,842
Securities and Loans to Associates and Joint Ventures	2,713	2,713	1,774	1,774
Investment Properties	16,596	64,626	13,786	60,278
Fixed Assets	11,237	14,590	9,331	11,870
Intangible assets	627	627	46	46
Assets Held for sale	6,570	6,570	6,213	6,213
Total Assets	112,752	194,327	96,080	178,509
Total Liabilities (incl. Minority Interest)	(63,683)	(81,360)	(55,330)	(70,888)
Net Asset Value	49,069	112,967	40,750	107,621
Number of Shares Outstanding (in Million)	7,160	7,160	7,160	7,160
Net Asset Value per Share (AED)	6.85	15.78	5.69	15.03

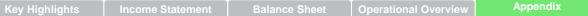
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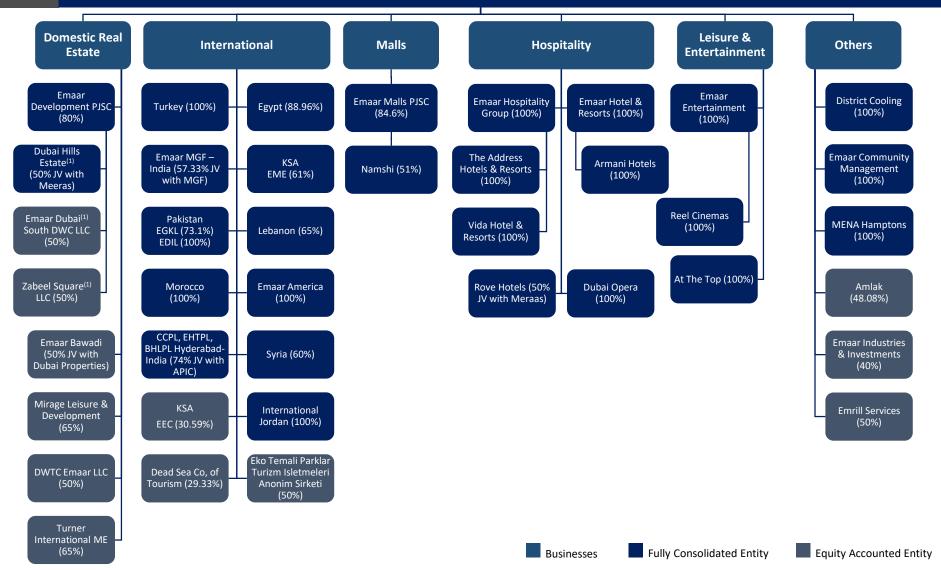
# **Appendix F – Group Structure**







#### **Emaar Properties PJSC**



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Note

Only built to sell projects are held by Emaar Development and JV partners. Build to lease and operate (BTL/BTO) projects are directly held by Emaar Properties PJSC and JV partners.