



**Emaar Development PJSC** H1 2018 Results

August 2018





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**KEY HIGHLIGHTS** 

**₩** OPERATIONAL OVERVIEW

**BALANCE SHEET** 

**APPENDIX** 



## **Key Achievements – H1 2018**

**AED 6.23Bn** 

Property sales across all projects

119% growth in revenue to AED 6.99Bn

68% growth
in net profit
to AED 1.82Bn

**AED 1.65Bn** 

sales achieved in newly unveiled Emaar Beachfront project

c. **27,000** 

**Units Under Construction** 

c. **34,800** 

residential units delivered since 2002

c. 38.50Bn total Backlog<sup>(1)</sup>

(in AED)

81% sold of total units under development

c. 176Mn
SQFT
of land bank
(165Mn SQFT of GFA)



## **Emaar Development - At a glance**

### **Overview of Emaar Development**

- Emaar spearheaded the development of freehold master planned lifestyle communities in Dubai
- About 34,800 residential properties delivered in the UAE since 2002 with strong future pipeline
- About 27,000 units currently under development with sales value of over AED 75Bn.
- Targeted average gross margin of 40% across projects
- All master plans are mixed use development, currently various malls, retail and hospitality projects are under development on behalf of Emaar Properties PJSC for a management fee.

Master plans					
	Downtown Dubai				
4000	Arabian Ranches				
100% Owned Developments	Dubai Marina				
	Emirates Living				
	Emaar Beachfront*				
100% Consolidated JVs	Dubai Hills				
	Dubai Creek				
JVs/JDA with 50% Share	Emaar South				
	Zabeel Square				
Land bank (100% owned)	Al Marjan, Ras Al Khaimah				



Successfully launched 7 new projects in Dubai during H1 2018 with a total value of c.AED 8.0Bn

c.AED 6.2Bn of sales booked and c.2,800 units sold across all projects during H1 2018

c.60,000 properties sold since inception

c. **27,000** 

**Units Under Construction** 

AED 38.50Bn

UAE Backlog<sup>(1)</sup>
to be recognized within the next 3-4 years

AED **9.6**Bn Escrow balance<sup>(2)</sup>





Beach Vista

Sunrise Bay



H1 -2018 Launches





**Golf Place** 

The Collective

Socio







Grande

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## The strategy going forward





## **Emaar Development**

- ✓ Focus on being a pure UAE developer of projects for build-to-sell centred around iconic assets
- Consolidate Emaar's leadership position as a developer of choice in the UAE
- Construction to be financed from pre-sales with minimal commitment for land purchases
- Develop expansive land bank in prime locations to drive future growth
- Continue to leverage favourable GRE partnership in the UAE to gain access to significant and prime land bank with minimal capital outlay
- ✓ Leverage strong brand position to continue to achieve premium pricing



# **Development - Overview**

	100% Owned Developments					100% Consolidated JVs/JDA with 50% Share JV			Others	
	Downtown Dubai	Arabian Ranches	Dubai Marina	Emirates Hills	Emaar Beachfront*	Dubai Hills	Dubai Creek <sup>(4)</sup>	Emaar South <sup>(4)</sup>	Ras Al Khaimah (100% Owned Land Bank); Zabeel Square (JV with 50% Share) <sup>(4)</sup>	Total
Total units under development #	9,596	556	840	562	907	7,131	6,056	1,424	In Planning Stage	27,072
% of units sold <sup>(1)</sup>	84%	72%	96%	99%	60%	87%	73%	64%	In Planning Stage	81%
Backlog to be recognised (AED Bn) <sup>(2)</sup>	17.4	0.7	1.5	0.2	1.6	10.2	6.2	0.7	In Planning Stage	38.5
Gross margin achieved (%) <sup>(1)</sup>	41%	52%	38%	30%	26%	43%	28%	30%	In Planning Stage	38%
Remaining GFA and Units to be launched in fu	ıture <sup>(3)</sup>									
Total Remaining GFA (Million Sqf)	2.4	0.5	-	0.2	9.0	57.2	103.3	32.2	3.5	208.3
Remaining GFA of Build-to-Lease (BTL) / Build-to-Operate (BTO) <sup>(5)</sup> (Million Sqf)	0.5	0.0	-	0.0	0.7	13.8	24.6	3.0	0.4	43.0
Remaining GFA of Build-to-Sale (BTS) (Million Sqf)	2.0	0.5	-	0.2	8.3	43.5	78.7	29.1	3.1	165.3

<sup>(1)</sup> Based on units sold which are under development as at 30 June 2018; margin is not necessarily indicative of margin at completion

<sup>(2)</sup> Sales value of properties sold but not yet recognised as revenue under IFRS including 100% ownership of joint ventures as of 30 June 2018

<sup>(3)</sup> Details are based on current master plan as of 30 June 2018

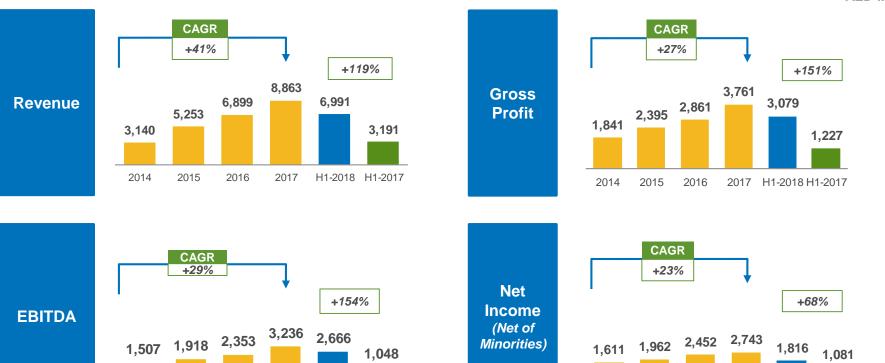
<sup>(4)</sup> JVs/JDA numbers are on the basis of the full project and not proportional to Emaar's share, while Emaar's entitlement/share of profits is 50%

<sup>(5)</sup> BTL/ BTO are being developed on behalf of Emaar Properties PJSC for a management fee



## **Emaar Development - Financial Performance**

**AED Million** 



Revenue on a growth trajectory supported by significant backlog of about AED 38.5Bn expected to be recognized in the next 3-4 years

2014

2015

2016

2017 H1-2018 H1-2017

2014

2015

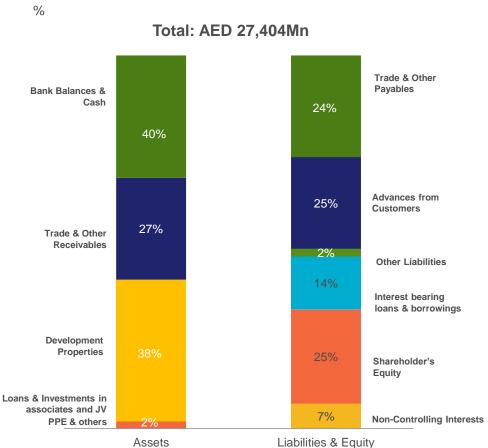
2016

2017 H1-2018 H1-2017



## Emaar Development - Balance Sheet Overview (at 30 June 2018)

### **Balance Sheet Overview**



## Change in Cash & Cash Equivalents

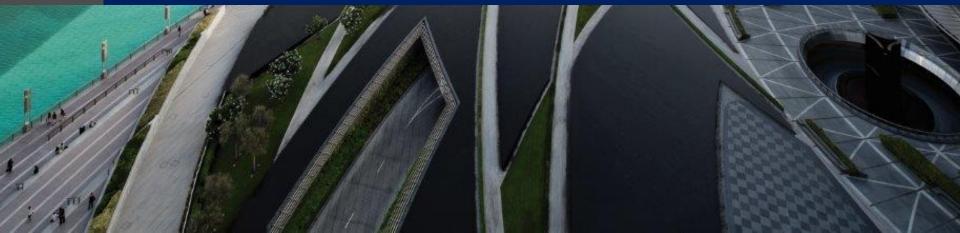


US\$ 1,080Mn (AED 3,967Mn) drawdown out of a 5 year financing facility and up-streamed US\$ 1,064Mn (AED 3,910Mn) as dividend payment to parent, Emaar Properties PJSC





# **Appendix**







# **Appendix – Overview of Development**





## Wholly-owned projects

#### **Downtown Dubai**

All under-construction projects
(including Sky Views, BLVD
Heights, BLVD Crescent, Fountain
Views, Boulevard Point, Vida
Residence, Downtown Views, and
Grande), inventory and
undeveloped land for sale

### **Arabian Ranches**

Expansion of the current Arabian Ranches community adjacent to a golf course and in close proximity to the Dubai Polo & Equestrian Club to create over 1,400 additional units

#### **Dubai Marina**

Two waterfront residential/commercial towers, near to Bluewaters Island, and the newly-developed Vida serviced apartments tower



- First Launched in 2004
- Development value (currently under development) AED 34.9Bn
- Backlog AED 17.4Bn (1)
- 9,596 units under development
- 1,260 units expected to be launched and developed on remaining land
- Expected completion 2020-2022
- Average gross margin achieved on units under development 41% (1)



- First Launched in 2002
- Development value (currently under development) AED 2Bn
- Backlog AED 0.7Bn (1)
- 556 units under development
- 847 units expected to be launched and developed on remaining land
- Expected completion 2018-2021
- Average gross margin achieved on units under development 52% (1)



- First Launched in 2000
- Development value (currently under development) AED 2Bn
- Backlog AED 1.5Bn (1)
- 840 Units under development
- Expected completion 2020
- Average gross margin achieved on units under development 38% (1)



## Wholly-owned projects (cont'd)

### **Emirates Living**

Green-focused development featuring two low-rise apartment buildings that overlook the Emirates Golf Club and a two-tower mixed-use development



- First Launched in 1999
- Development value (currently under development) AED 1.3Bn
- Backlog AED 0.2Bn (1)
- 562 Units under development
- 19 units expected to be launched and developed on remaining land
- Expected completion 2018
- Average gross margin achieved on units under development 30% (1)

### **Emaar Beachfront\***

An exclusive residential community within the new maritime epicentre of the UAE, Dubai Harbour. The development represents a unique blend of cosmopolitan living in a prime location and a serene seaside lifestyle.



- Launched in 2018
- Development value (currently under development) AED 2.4Bn
- Backlog AED 1.6Bn (1)
- 907 Units under development
- 6,268 units expected to be launched and developed on remaining land
- Average gross margin achieved on units under development 26% (1)

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### 100% consolidated JV

**Dubai Hills Estate** 

Joint Venture between Emaar and

Meraas Holding to create a mixed-

use development with a series of

unique neighbourhoods set around

an 18-hole championship golf

### **Dubai Creek Harbour**

historic Dubai Creek

Joint Venture between Emaar and Dubai Holding for the development of an iconic mixed-use waterfront project situated on the banks of the

### **Emaar South**

JVs/JDAs with 50% share

Joint Venture between Emaar and **Dubai Aviation City Corporation that** is part of 145 sqkm smart city set to become a pivotal hub in the global economy, located within Emirates' flagship urban project, Dubai South

### **Zabeel Square**

Joint venture between Emaar and Meraas to create a mixed-use development near Zabeel Park, Dubai



- Launched in 2013
- Development value (currently under development) AED 18.5Bn
- Backlog AED 10.2Bn (1)
- 7,131 Units under development
- 22,551 units expected to be launched and developed on remaining land
- Expected timeline 18 years
- Average gross margin achieved on units under development 43% (1)



- Launched in 2014
- Development value (currently under development) AED 12.5Bn
- Backlog AED 6.0Bn (1)
- 6,056 Units under development
- 58,940 units expected to be launched and developed on remaining land
- Expected timeline 26 years
- Average gross margin achieved on units under development 28% (1)



- Launched in 2016
- Development value (currently under development) AED 1.8Bn
- Backlog AED 0.7Bn (1)
- 1,424 Units under development
- 21.605 units expected to be launched and developed on remaining land
- Expected timeline 18 years
- Average gross margin achieved on units under development 30% (1)



- Development value of c.AED 3.0Bn
- GFA of c.2.2Mn sqft



## Land bank (100% owned)

## Al Marjan - Ras Al Khaimah

A project of c.1m sqft of land located at the top of Al Marjan Island ideal to build 5 stars hotel and service apartments





# Overview of projects under development at 30 Jun 2018

Project (100% Owned)	Units	Amount (AED) <sup>(1)</sup>	Area (SQF)	Launched Period	%Unit Sold	% Value Sold	%Collected of sold units	% Completion Jun.18	% Gross Margin Jun.18 <sup>(2)</sup>
Downtown Dubai	9,596	34,913,929,940	12,757,770		84%	79%			41%
Fountain Views	289	1,061,528,716	390,196	Jan-13	99%	99%	84%	95%	26%
Fountain Views 2	289	1,102,866,520	392,485	Feb-13	99%	99%	84%	90%	29%
Fountain Views 3	208	1,142,159,704	356,367	Sep-13	98%	97%	86%	91%	33%
The Address Sky View *	551	2,887,603,866	984,654	2013-2014	99%	97%	77%	73%	30%
Burj Vista	666	1,930,309,606	867,737	Apr-13	100%	98%	83%	100%	50%
Blvd Crescent *	339	1,097,784,032	469,893	Mar-14/ Oct-15	86%	82%	63%	83%	50%
Blvd Heights *	550	1,769,500,756	773,089	Sep-14/ Mar-16	79%	74%	51%	39%	50%
Vida Downtown	328	1,325,741,376	468,475	Jan-14	94%	92%	62%	71%	40%
Grande	882	2,769,523,218	960,435	May-18	24%	19%	5%	-	34%
Boulevard Point	377	1,240,653,654	540,394	Jan-14	100%	100%	60%	57%	25%
Opera Grand Residential Tower	288	2,052,136,577	507,466	May-14	89%	89%	50%	44%	60%
The Downtown Views	478	1,230,953,464	573,081	Apr-15	97%	97%	45%	21%	43%
FORTE *	817	2,414,124,402	970,347	Apr-Sep-15	85%	79%	39%	16%	41%
Address Opera *	809	3,833,376,392	1,093,771	Dec-15/ Mar-16	97%	84%	29%	14%	53%
IL PRIMO	119	2,729,078,672	719,335	Jun-16	44%	40%	17%	15%	47%
Act One Act Two	630	1,660,968,184	656,678	Aug-16	67%	63%	31%	9%	38%
Downtown Views 2 *	1,355	3,039,804,240	1,425,583	Jan-Apr-17	90%	86%	24%	1%	31%
Vida Dubai Mall *	621	1,625,816,561	607,784	May-Jul-17	93%	93%	15%	3%	49%
Emirates Living	562	1,309,890,339	772,899		99%	99%			30%
The Hills-Residence	426	892,755,571	572,220	Jun-13	100%	100%	88%	91%	32%
Vida Residence - The Hills	136	417,134,768	200,679	Dec-13	97%	97%	85%	82%	28%
Dubai Marina	840	1,924,518,146	936,655		96%	95%			38%
52-42	483	1,085,880,904	515,866	Apr-16	97%	97%	46%	33%	39%
Vida Residence at Dubai Marina	357	838,637,242	420,789	Mar-17	95%	92%	27%	12%	36%
Arabian Ranches	55	396,887,658	310,507		31%	29%			60%
Aseel	55	396,887,658	310,507	Jun-14	31%	29%	65%	95%	60%
Arabian Ranches II	501	1,648,699,888	1,130,274		77%	72%			49%
Samara	177	729,070,176	467,319	Apr-14	69%	64%	77%	99%	52%
Azalea	108	414,414,904	264,151	Feb-15	63%	62%	44%	69%	47%
Reem Community	216	505,214,808	398,804	Dec-16	91%	89%	20%	21%	48%
Emaar Beachfront <sup>3</sup>	907	2,391,705,980	946,544		60%	45%			26%
Beach Vista	447	1,182,299,161	472,966	Jan-18	94%	91%	10%	-	25%
Sunrise Bay	460	1,209,406,819	473,578	Feb-18	52%	46%	7%	-	27%
Total 100% Owned	12,461	42,585,631,951	16,854,649		83%	79%			40%

<sup>\*</sup>Projects launched in phases

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<sup>1.</sup> Total monetary value of units under development based on expected selling price



# Overview of projects under development (cont'd) at 30 Jun 2018

Project (Joint Ventures)	Units	Amount (AED) <sup>(1)</sup>	Area (SQF)	Launched Period	% Unit Sold	% Value Sold	% Collected of sold units	% Completion Jun.18	%Gross Margin Jun.18 <sup>(2)</sup>
Dubai Hills Estates (3)	7,131	18,459,901,916	12,019,664		87%	79%			43%
Mulberry Park Heights	664	1,251,250,632	817,210	Mar-14	89%	87%	71%	70%	29%
Acacia Park Heights	537	1,049,126,812	677,047	Feb-15	87%	85%	45%	58%	32%
Maple	646	1,746,937,821	1,215,738	Apr-15	96%	96%	63%	70%	48%
Maple 2	666	1,732,824,408	1,229,258	Oct-15	99%	99%	56%	68%	47%
Sidra	475	2,006,445,800	1,291,737	Feb-16	100%	100%	39%	68%	42%
Fairway Vista	65	985,366,720	502,931	May-16	100%	100%	35%	58%	57%
Parkway Vistas	61	869,078,168	466,172	Aug-16	90%	92%	34%	57%	57%
Park Point	333	483,270,704	331,171	Oct-16	65%	55%	35%	49%	36%
Sidra 2	422	1,735,245,551	1,127,673	Oct-16	100%	100%	29%	26%	44%
Park Heights I	270	313,914,760	216,135	Apr-17	93%	88%	24%	17%	31%
Park Heights II	550	640,362,400	439,949	May-17	93%	87%	24%	20%	32%
Maple 3	562	1,456,935,056	1,029,810	May-17	71%	68%	26%	12%	45%
Park Ridge	492	671,380,896	422,330	Sep-17	49%	40%	16%	-	38%
Sidra 3	339	1,345,093,032	881,928	Jul-17	99%	99%	18%	5%	44%
Club Villas	144	545,387,872	351,500	Nov-17	99%	99%	14%	-	48%
Golf Place	100	942,379,800	550,459	Jan-18	53%	56%	7%	_	52%
Collective	473	407,156,024	274,790	Mar-18	77%	76%	10%	-	31%
Socio	332				100%	100%	10%	-	28%
Dubai Creek Harbour	6.056	277,745,460	193,826	Feb-18	73%	61%	10%	<u>-</u>	28%
	- /	12,494,036,661	6,757,789	Navida/Jan 45		89%	600/	050/	
Dubai Creek Residences *	872	2,240,714,047	1,302,168	Nov-14/Jan-15	92%	81%	69%	85%	26%
Harbour Views & Creekside 18 *	1,186	2,234,064,168	1,286,448	Sep-15/ Mar-16	89%	58%	39%	34%	25%
Creek Horizon	509	961,389,992	555,117	Aug-16	69%		22%	18%	29%
The Cove	50	131,234,400	65,105	Nov-16	100%	100%	36%	20%	32%
Creek Gate	368	644,786,784	370,668	Jan-17	90%	86%	22%	13%	31%
Harbour Gate	491	870,606,008	504,216	Feb-17	70%	58%	20%	12%	31%
The Cove Building 2	89	201,273,032	106,523	Mar-17	70%	57%	23%	20%	32%
Creek Rise	496	858,604,448	496,964	May-17	52%	45%	18%	15%	31%
The Cove Building 1	137	355,635,167	168,019	Sep-17	50%	46%	20%	20%	32%
17 Icon Bay	315	541,287,720	310,191	Aug-17	76%	66%	12%	3%	25%
Address Harbour Point	686	1,723,490,879	681,493	Sep-17	65%	60%	16%	4%	26%
Island Park	308	552,894,504	322,584	Nov-17	12%	10%	9%	1%	27%
The Grand	549	1,178,055,512	588,293	Mar-18	66%	66%	6%	2%	33%
Emaar South	1,424	1,833,881,512	1,779,383		64%	56%			30%
Urbana I, II, III *	932	990,335,616	1,065,804	Sep-16/ Apr-17	69%	68%	39%	43%	30%
Golf Views	288	297,912,744	253,035	Feb-17	68%	60%	39%	23%	16%
Golf links	204	545,633,152	460,544	Jul-17	33%	32%	25%	7%	39%
Grand Total (100% Owned + JVs)	27,072	75,373,452,040	37,411,485		81%	79%			38%

<sup>\*</sup>Projects launched in phases

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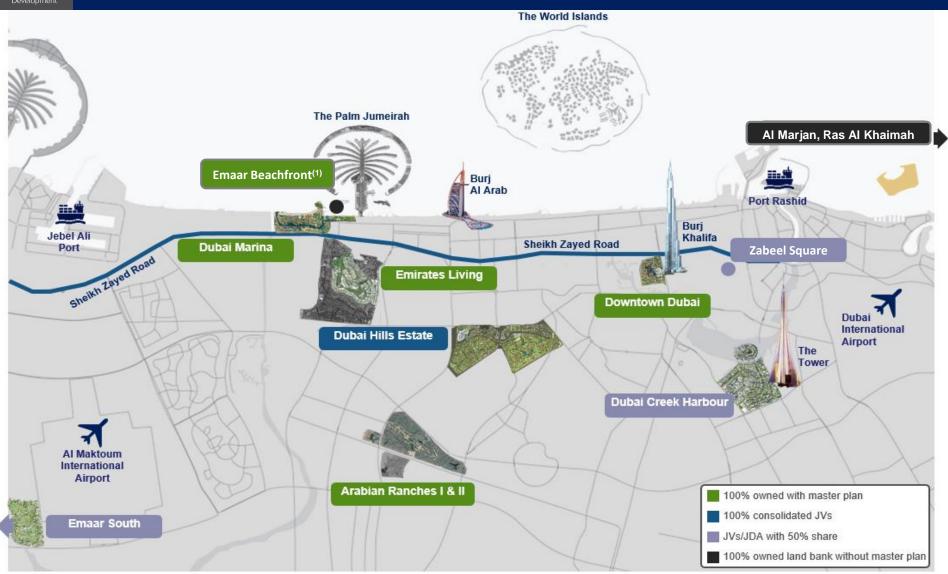
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Note: Revenues of project under construction are recognized once 20% construction completion and 20% collection is achieved

<sup>1.</sup> Total monetary value of units under development based on expected selling price



# **Location of Development Projects**





# **Location of Development Projects: Downtown Dubai**

- The Address Sky View
  - The Address Fountain Views
- The Address The BLVD
- Buri Vista
- The Address Residences Dubai Opera
- Rove Hotel (Downtown)
- II Primo
- 8 Opera House
- B2
- Grande
- Act one Act two
- **Downtown Views**
- 15 Forte
- Opera Grand
- **BLVD Heights** 
  - **BLVD Crescent**
- **BLVD Point**
- 20 Vida Residence Downtown
- Standard Chartered Building
- Emaar Square 1,2,3
- 23 Emaar Square 4,5,6
- **Boulevard Plaza**
- 25
- Mohammed Bin Rashid Boulevard
- 27 8 BLVD Walk
- 28 Stand Point
- 29 Burj Park
- **Buri Residences**
- 31 29 BLVD
- Claren
- 33 The Dubai Fountain
- **BLVD Central**
- 35 Buri Khalifa Tower
- Souk Al Bahar
- Al Bahar Residences
- The Palace
- **Buri Residences**
- The Old Town Island
- Sahaa Offices
- Attareen Residences
- Vida Hotel



- The Old Town Qamardeen District The Old Town Al Manzil District
- Al Dukkan Yansoon Offices Al Manzil Residences
- Tajer Residences Al Manzil Hotel
- South Ridge **Buri Views**

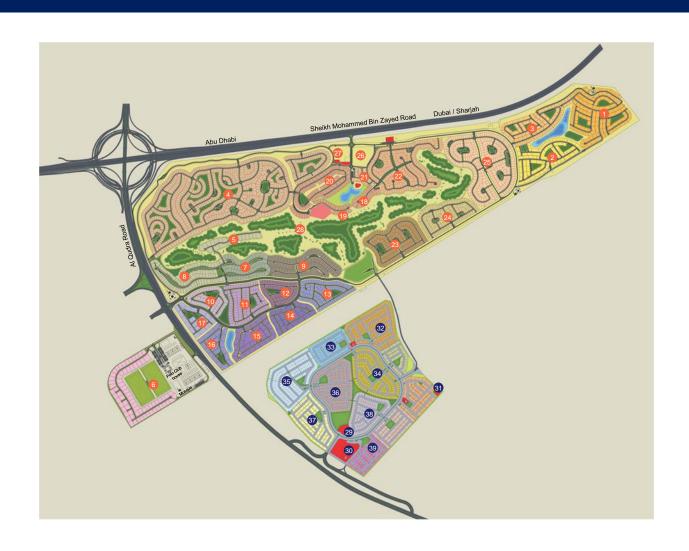
- The Address Downtown Dubai
- The Dubai Mall
- The Address Dubai Mall
  - The Dubai Mall Za'beel Expansion

69 Vida Dubai Mall



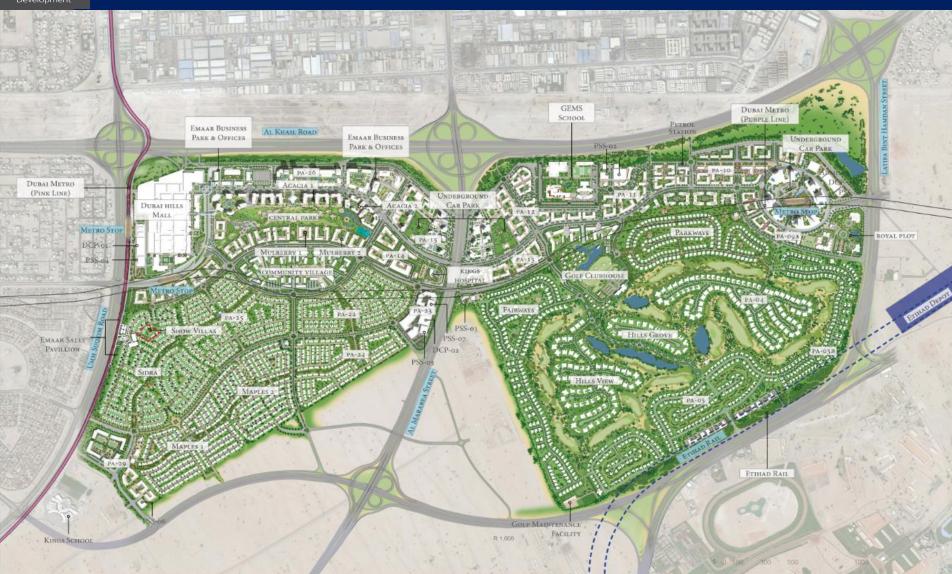
# **Location of Development Projects: Arabian Ranches**

- Al Reem 1
- 2 Al Reem 2
- 3 Al Reem 3
- Saheel
- Golf Homes
- 6 Dubai Polo Club
- Mirrador La Coleccion 1
- Mirrador La Coleccion 2
- Mattan
- Alvorada 1
- Alvorada 2
- 4 Alvorada 3
- Alvorada 4
- Palmera 1
- 15 Palmera 2
- Palmera 3
- Palmera 4
- 18 La Avenida 1
- 10 La Avenida 2
- 20 Alma 1
- Alma 2
- Savannah
- Al Mahra
- 24 Terranova
- 25 Mirrador
- 26 School
- 27 Retail Center Mosque
- 28 Golf Course
- Residents Club
- 30 Retail School Centre
- 31 Sub Station
- 32 Lila
- 33 Palma
- 34 Rosa
- 35 Casa
- 36 Rasha
- 37 Samara
- 38 Yasmin
- 39 Azalea





# Location of Development Projects: Dubai Hills (JV with Meeras)





# **Location of Development Projects: Dubai Creek**





# Overview of Expected UAE Delivery Schedule (based on projects launched till 30 Jun 2018)

Number of units

			UAE Delivery Schedule						
	Completed	Under Development	Cumulative till 2017	2018	2019	2020	2021	2022	
A - Emaar Development (fully conso	lidated)								
Downtown	10,411	9,596	10,411	1,244	2,831	2,571	2,068	882	
Emaar Beachfront	-	907	-	-	-	-	907	-	
Dubai Marina	4,450	840	4,450	-	-	840	-	-	
Arabian Ranches	4,305	55	4,305	55	-	-	-	-	
Arabian Ranches II	737	501	737	177	324	-	-	-	
Emirates Living (Excluding Land)	14,370	562	14,370	426	136	-	-	-	
Emaar Towers	168	-	168	-	-	-	-	-	
Dubai Hills Estate	56	7,131	56	-	4,431	964	1,736	-	
Umm Al Quwain	277	-	277	-	-	-	-	-	
Total - A	34,774	19,592	34,774	1,902	7,722	4,375	4,711	882	
B - Joint Ventures									
Dubai Creek Harbour	-	6,056	-	872	1,186	2,448	1,550	-	
Emaar South		1,424	-	-	1,220	204	-	-	
Total - B		7,480	-	872	2,406	2,652	1,550	-	
Total (A + B)	34,774	27,072	34,774	2,774	10,128	7,027	6,261	882	



# Largest Master Developer and Preferred Development Partner

#### **Emaar Universe**

#### Emaar Development Fully Owned Land Bank



12 m sq ft remaining GFA<sup>1</sup> of BTS<sup>2</sup> assets in Master Developments and Land Bank<sup>3</sup>



#### Access to Land Through Existing JVs

151 m sq ft remaining GFA of BTS Through Existing JVs





DUBAI HOLDING 78.7 m sq ft

43.6 m sq ft

28.6 m sq ft

Emaar is the Preferred Master Developer for GREs<sup>5</sup>

### Key Highlights

- c. 12 years of Premium
  Available Land Bank for
  Development
  - 162.7 m sq ft GFA BTS<sup>1,2,3,4</sup>
- Significant Potential to Access
   New Land at Prime Locations
  - Preferred Developer for GREs<sup>5</sup>, Government and Large Owners of Land Banks
  - Recognised ability to create value though integrated lifestyle master developments

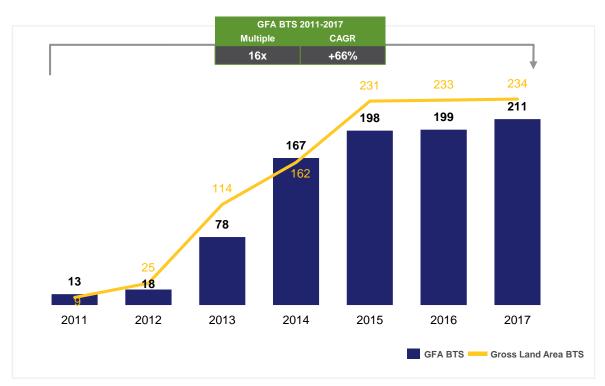
### Superior Brand Provides Unrivalled Access to Land for Premium Projects

- Gross Floor Area
- 2. Build-to-Sell ("BTS")
- 3. Including Emaar Beachfront (launched in Jan. 18)
- 4. Gross floor area relating to build-to-sell units to be launched in future
- 5. Government related entities ("GREs")



# **Land Bank**

### Land Bank Evolution Though Investments & Strategic Partners



YEAR	AREA
2012	Arabian Ranches II
2013	Dubai Hills Estate
2014	Dubai Creek Harbour
2015	Emaar South
2016	Downtown Views Ras Al Khaimah
2017	Zabeel Square & Emaar Beachfront*

Available Land Bank	Gross Land Area (Mn Sqf)
UAE wholly owned	4.52
Ras Al Khaima	0.84
Others (Downtown, Arabian	
Ranches etc.)	2.87
Emaar Beachfront*	0.81
Dubai Hills	50.95
Dubai Creek	56.41
Emaar South & others	64.03
Total Available Land Bank	175.90

### No Long Term Need for Land Purchase

Note: Cumulative historical GFA BTS not adjusted for GFA developed post 2011 nor GFA currently under development



## **Accounting Treatment**

## **Emaar Development**

- Full revenue and cash flow for BTS projects from 100% owned master plan and land
- Development of BTL / BTO assets (including projects under JV / JDA) on a management fee basis

### **Dubai Hills**

- Fully consolidated by Emaar
   Development for BTS JV under IFRS
- 50% interest of JV partner disclosed as Minority Interest on consolidation
- Management fee paid for BTS projects to Emaar Development eliminated on consolidation

## **Dubai Creek**

- Joint Development Agreement
- 50% of profits of BTS projects recognised as management fee within revenue

# Emaar South & Zabeel Square

- Equity accounted as a joint venture and not consolidated
- 50% share in net profits recorded as share of profit from JV
- Management fee for carrying out development, recognised within revenue

