FMAAR

31 March 2021

31 مارس 2021

Mr. Hasan Abdul Rahman Al Serkal **Chief Executive Officer Dubai Financial Market Dubai – United Arab Emirates**

الأستاذ/ حسن عبد الرحمن السركال الموقر الرئيس التنفيذي سوق دبي المالي دبي- الإمارات العربية المتحدة

Submitted Through Efsah System

Subject: List of candidates membership of the Board of Directors of **Emaar Properties (PJSC)**

Dear Mr. Al Serkal,

Kindly find attached the list of candidates for membership of the Board of Directors of Emaar Properties (PJSC) (Annex 1) and the CV of each of them (Annex 2).

The voting for the election of the board of directors of Emaar Properties (PJSC) will start on Sunday 11 April 2021 at 8:00 AM and will temporarily close at 2:00 PM to then resume again during the Company's annual general assembly meeting starting on the same day at 2:00 PM.

With kind regards

Ahmad Thani Al Matrooshi **Executive Board Member**

CC: Securities and Commodities Authority

مقدم من خلال نظام إفصاح الإلكتروني

الموضوع: قائمة مرشحي عضوية مجلس إدارة شركة إعمار العقارية (ش.م.ع.)

تحبة طبية ويعد،

نر فق طيه قائمة المرشحين لعضوية مجلس إدارة شركة إعمار العقارية (ش.م.ع.) (مرفق رقم 1) والسيرة الذاتية الخاصة بكل منهم (مرفق رقم 2).

سبيدأ التصويت لانتخاب أعضاء مجلس إدارة شركة إعمار العقارية (ش.م.ع.) يوم الأحد الموافق 11 أبريل 2021 في تمام الساعة الثامنة صباحاً ويُغلق مؤقتًا في تمام الساعة الثانية ظهراً على أن يتم معاودة فتح باب التصويت على انتخاب أعضاء مجلس الإدارة أثناء اجتماع الجمعية العمومية السنوى للشركة والمنعقد في نفس اليوم في تمام الساعة الثانية ظهرًا.

أحمد ثانى رأشد المطروشي عضو مجلس إدارة تنفيذي

نسخة إلى هيئة الأوراق المالية والسلع

EMAAR

مرفق رقم 1 – لائحة أسماء المرشحين Annex 1 – List of Candidates

1. Mohamed Ali Rashed Alabbar	1. محمد علي راشد العبار
2. Jamal Majed Khalfan Bin Theniyah	2. جمال ماجد خلفان بن ثنيه
3. Ahmed Jamal H Jawa	3. احمد جمال حسن جاوه
4. Ahmad Thani Rashed Al Matrooshi	4. احمد ثاني راشد المطروشي
5. Jassim Mohammed Abdulrahim Al Ali	5. جاسم محمد عبدالرحيم العلي
6. Helal Saeed Salem Saeed Almarri	 هلال سعيد سالم سعيد المري
7. Sultan Saeed Mohammed Nasser AlMansoori	7. سلطان سعيد محمد ناصر المنصوري
8. Buti Obaid Buti AlMulla	8. بطي عبيد بطي الملا
9. Eman Mahmood Ahmed Abdulrazzaq	9. ايمان محمود احمد عبدالرزاق
10. Anoud Mohamed Ali Ahmed Al Marzouqi	10. عنود محمد علي احمد المرزوقي
11. Hannah Khalid Ali Al Bustani	11. هناء خالد علي البستاني
12. Naila Munir Mir Moosawi	12. نيله منير مير موسوي
13. Abdulwahid Abdulrahim Mohd Sharif Sultan Alulama	13. عبدالواحد عبدالرحيم محمد شريف سلطان العلماء
14. Faizal Shah Kuttiyil	14. فيصل شاه كوتيل
15. Eman Mohamed Ahmed Almutawa Alsuwaidi	15. إيمان محمد أحمد المطوع السويدي
16. Abdulla Hamad Rahma Alshamsi	16. عبدالله حمد رحمه الشامسي



محمد علي العبّار

لمؤسّس وعضو مجلس الإدارة المنتدب لشركة 'إعمار العقارية'

https://www.emaar.com/
مؤسّس ومدير موقع 'نون. كوم'

https://www.noon.com/

رئيس مجلس إدارة شركة 'إيغل هيلز'

https://www.eaglehills.com/

رئيس مجلس إدارة مجموعة 'أمريكانا'

https://americana-group.com/

محمد علي راشد العبّار، هور اند أعمال عالمي تتوزّع أنشطته الاستثمارية بين العقارات، وتجارة التجزئة، والضيافة، والتجارة الإلكترونية، والتكنولوجيا، والخدمات اللوجستية، والأغذية والمشروبات، فضلاً عن أنه مساهمٌ في عدد من المشروعات الرأسمالية.

الخيرات

تصدر محمد العبار منذ العام 1997 مشهد القطاع العقاري على الصعيد العالم، بحكم قيادته شركات رائدة مثل إعمار العقارية، المعروفة بكونها مطوّر أطول مبنى في العالم "برج خليفة"، إضافة إلى شركة 'إيغل هيلز' العقارية، والتي تعتبر إحدى روّاد التطوير العقاري في الأسواق الناشئة. وكان العبّارسر النمو المضطرد الذي حققته شركة 'إعمار العقارية' التي ارتبط اسمها بمشروعات أيقونية أسهمت بشكل فاعل في تغيير نمط حياة الناس في مختلف أنحاء العالم، ضمن محفظة متنوعة تتضمن المشروعات السكنية الحديثة، ووحدات التجزئة، والمرافق الترفيهية والضيافة. وأشرف العبّار على مدى سنواتٍ على إنجاز مشروعاتٍ عالمية متعددة الاستخدامات، بما في ذلك أعماله في قطاع التجزئة، في أكثر من 20 دولة بمنطقة الشرق الأوسط وشمال أفريقيا وجنوب الصحراء الكبرى، إضافةً إلى مشروعاتٍ أنجزها في كل من شرق ووسط أوروبا، والولايات المتحدة، ومنطقة جنوب آسيا وجنوب شرقها.

ربادة الأعمال

إضافة إلى ذلك، قاد العبارقاطرة نمو مجموعة من الشركات الإقليمية، مرتقياً بها إلى المستوى العالمي، ومنها مجموعة أمريكانا (شركة أغذية تبلغ قيمتها مليارات الدولارات، و أكبر شركة غذائية متكاملة في الشرق الأوسط)، إلى جانب منصة 'نون.كوم' الرائدة إقليمياً في مجال التجارة الإلكترونية. وهو أيضاً مساهم في شركة "Artstreet Limited" التي تمتلك مصالح في مجال العقارات، كما يشغل منصب رئيس مجلس إدارة "Zand"، وهو أحد البنوك الرقمية الأولى من نوعها في العالم التي تقدم خدمات مصرفية للشركات والأفراد والذي سيتم إطلاقه من دولة الإمارات العربية المتحدة.

المؤهلات العلمية

أنهى محمد العبّار دراسته وتخرج في جامعة سياتل الأمريكية من قسم الإدارة المالية والأعمال، كما مُنح درجة الدكتوراه الفخرية من كل من كلية لندن للاقتصاد والعلوم السياسية وجامعة 'صن مون' الكورية الجنوبية.

Mohamed Ali Alabbar

Founder & Managing Director of Emaar Properties

https://www.emaar.com/
Founder & Director of Noon.com
https://www.noon.com/
Chairman of Eagle Hills
https://www.eaglehills.com/
Chairman of Americana Group
https://americana-group.com/

Mr. Mohamed Ali Rashed Alabbar is a global entrepreneur with active interests in real estate, retail, hospitality, e-commerce, technology, logistics, F&B and venture capital.

Experience

Since 1997, he has been at the forefront of global real estate, leading marquee real-estate development companies such as Emaar



Business Acumen

In addition, he has driven the growth of several regional players into world-renown sector champions including Americana Group (a multibillion-dollar food business, the largest integrated food company in the Middle East) and noon.com (the leading e-commerce platform in the region). He is also shareholder in Artstreet Limited which owns interests in real estate business. He is the Chairman of Zand, one of the world's first combined digital corporate and retail bank to launch from the UAE.

Education

A graduate in Finance and Business Administration from the Seattle University in the US, also holds an Honorary Doctorate from Seattle University, an Honorary Doctorate from London School of Economics and Political Science and an Honorary Doctorate from Sun Moon University in South Korea.



السيد/ جمال بن ثنيه

جمال بن ثنيه مواطن إماراتي يبلغ من العمر 58 عاماً ويحمل شهادة البكالوريوس في الإدارة العامة.

انضم بن ثنية إلى ميناء راشد في أكتوبر 1981 وراح يتقدّم في المناصب الإدارية حتى مايو 1991 عندما قامت حكومة دبي بدمج ميناء راشد مع ميناء جبل علي تحت سلطة موانئ دبي، حيث تم تعيينه كمساعد العضو المنتدب.

وفي العام 1999، أدّت إحدى أولى المبادرات التي قام بها بن ثنية مع رئيس مجلس إدارة سلطة موانئ دبي في سوق تشغيل الموانئ الدولية والتي شملت كلاً من بيروت، وجيبوتي، وجدة إلى إنشاء موانئ دبي الدولية.

وفي العام 2001، تم تعيينه كعضو منتدب لإعداد المخطط الرئيسي لتطوير جبل علي ليصبح أحد أكبر المحطات في العالم من خلال رفع طاقته الاستيعابية من 20 مليون حاوية نمطية في ذلك الوقت إلى 50 مليون حاوية نمطية.

وفي العام 2004، اضطلع بن ثنية بدور رئيسي في الاستحواذ على محطات "سيلاند وورلد" لمنح موانئ دبي الدولية بصمة دولية حقيقية.

ويعد بن ثنية من الشركاء المؤسّسين لموانئ دبي العالمية، رابع أكبر مشغّل للموانئ في العالم بطاقة استيعابية تبلغ 100 مليون حاوية نمطية كما في العام 2006. واستكملت موانئ دبي الدولية عملية الاستحواذ على موانئ "بي أند أو بورتس" لتصبح بذلك ثالث أكبر مشغل موانئ في العالم، وتم إنشاء موانئ دبي العالمية لتصبح شركة دولية حقيقية لتشغيل الموانئ بقيمة 22 مليار دولار أمريكي.

وفي العام 2006، تم تعيين بن ثنية نائباً لرئيس مجلس الإدارة والرئيس التنفيذي للمجموعة في شركة الموانئ والمناطق الحرة العالمية، والتي تشمل موانئ دبي العالمية، وشركة المناطق الحرة العالمية، وشركة "بي أند أو فيريز" حتى تقاعده في يناير 2017.

وفي العام 2008، وفي أعقاب الأزمة العالمية، تولى بن ثنية قيادة عملية إعادة هيكلة شركة دبي العالمية، المجموعة التي تضم كل من شركة نخيل، وشركة استثمار، وشركة الأحواض الجافة العالمية. ومنذ العام 2012، يشغل بن ثنية منصب عضو مستقل في مجلس إدارة شركة إعمار دبي، كما سبق أن شغل عضوبة مجالس إدارة العديد من الشركات.

وفي سبتمبر 2017، تم انتخاب بن ثنية كعضو مجلس إدارة غير تنفيذي في شركة إعمار المدينة الاقتصادية.

ويعد بن ثنية متحدث دائم في المؤتمرات الدولية التي تُنظّم حول الموانئ والنقل البحري، وهو من القلائل الذين حصدوا ثلاث جوائز دولية مرموقة:

- ففي العام 2006، فاز بجائزة شخصية العام في حفل توزيع جوائز قائمة "لويدز"،
 - وفي العام 2007، فاز بجائزة شخصية العام في حفل جوائز "سيتريد"،
- وفي العام 2010، فاز بجائزة الإنجاز مدى الحياة، وهي أعلى جائزة تمنحها "سيتريد".

ويحظى بن ثنية بشهرة واسعة وباحترام كبير لدى الشركات الدولية الرئيسية في مجال تشغيل الموانئ وخطوط الشحن، ويتمتّع بالدراية الكافية لتطوير عملية تشغيل الموانئ على نطاق واسع، فضلاً عن تطوير منطقة لوجستية، بما في ذلك المعرفة والدراية اللازمة في ما يتعلق بمسارات ومحاور خطوط الشحن.

Mr. Jamal Bin Thaniah Bio

Mr. Jamal Bin Thaniah, born in 1958, holds a bachelor degree in Public management.

Mr. Ben Thaniah joined Port Rashid in October 1981 and have progressed through the management up until May 1991 when Dubai government merged port Rashid with Jebel Ali port under Dubai Ports Authority (DPA) and he has been appointed as Assistant Managing Director.

In the year 1999, one of the first initiatives of Mr Thaniah along with DPA chairman in the international port operation market encompassing, Beirut, Djibouti and Jeddah led to the creation of Dubai Ports International (DPI).

In 2001 he has been appointed as a Managing Director to master plan the development of Jebel Ali as one of the biggest terminal in the world increasing its capacity from 20 million TEUs at that time to 50 million TEUs

In 2004, Bin Thaniah played a major role in the acquisition of Sealand world terminals to give DPI a real international footprint.

Jamal Majid Bin Thaniah is the Co- Founder of DP World, the 4th largest port operator in the world with a capacity of 100 Million TEUs as in the year 2006, DPI conclude the acquisition of P&O Ports to become the 3rd largest port operator in the world and DPW was created to become a real international port operator company worth USD 22 billion.

In 2006 Bin Thaniah has been appointed a Vice Chairman and GCEO of Ports & Freezone world, which include DP World, Freezone world and P&O Ferries until his retirement in January 2017.

In 2008, following the global crisis Bin Thaniah led the restructuring of Dubai World, a conglomerate in the real estate (Nakheel), private equity (Istithmar) and Dry dock world.

Since 2012, Mr. Ben Thaniah sits as an independent member on the board of Directors of Emaar Dubai, and having previously served as a board member in different entities.

In Sep 2017, Mr. Ben Thaniah has been elected as a non-executive board member of Emaar the Economic City.

Mr. Bin Thaniah is a common speaker in the international ports and maritime conferences and is amongst few who won 3 international prestigious awards:

In 2006 he won Lloyds list personality of the year,

In 2007 he won the personality off the year by Sea trade,

In 2010 he won the highest lifetime award by sea trade "the life time achievement award".

He is known and well respected by the major international ports operators and the shipping lines and has the knowledge of developing large scale port operation and logistic zone including the business knowledge process in the shipping line routs and rotations.

أحمد جمال حسن جاوه

رئيس مجلس الإدارة، والرئيس والرئيس التنفيذي لشركة "ستارلينج هولدنج ليمتد"



يجسد أحمد جمال حسن جاوه إحدى أبرز قصص النجاح في منطقة الشرق الأوسط، إذ واظب على إرساء أعلى معايير التميز في ريادة الأعمال، انطلاقاً من منصبه كرئيس مجلس الإدارة، والرئيس والرئيس التنفيذي لشركة "ستارلينج هولدنج ليمتد".

استهل أحمد جاوه مسيرته في مجال الأعمال فور تخرجه في الجامعة حيث أسس شركة "ستارلينج هولدينج"، وهي مجموعة استثمار عالمية متخصصة باستثمارات الملكية الخاصة ورأس

المال الاستثماري، حين كان الاستثمار في الأسهم الخاصة ما يزال في بداياته بمنطقة الشرق الأوسط.

ويتمتّع جاوه بخبرة مؤسسية رفيعة في قطاعات النفط والغاز، والرعاية الصحية، والضيافة، والترفيه المنزلي، والتطوير العقاري، والتي ساهمت في النهوض بشركة "ستارلينج هولدينج" كإحدى الشركات الاستثمارية الرائدة عالمياً ذات مصالح تجارية عبر مناطق الشرق الأوسط، وأوروبا، والولايات المتحدة، وشمال أفريقيا، وجنوب آسيا. وقد تمّ تسليط الضوء على الخبرة المهنية الواسعة لجاوه عندما تمّ تكريمه كواحد من "قادة العالم المستقبليين" ضمن "المنتدى الاقتصادي العالمي" بمدينة دافوس السويسرية عام 1996. كما امتاز جاوه بالخبرة ومهارات ريادة الأعمال التي خوّلته ليصبح استشارياً حائزاً على ثقة شركات عالمية عدة تزاول أعمالها في الشرق الأوسط.

ويشغل جاوه حالياً منصب نائب رئيس مجلس إدارة شركة "إعمار العقارية" التي تقف وراء تطوير أبرز الأيقونات المعمارية العالمية مثل برج خليفة ووسط مدينة دبي؛ وهو أيضاً

رئيس لجنتي الاستثمار والمخاطر وعضو لجنة التدقيق في الشركة، حيث يقدّم المشورة حول خطط التوسّع العالمية في إعمار.

جاوه هو أيضاً عضو في مجلس إدارة "إعمار للتطوير"، شركة التطوير الرائدة للأصول السكنية والتجارية المخصصة للبيع في دولة الإمارات، وعضواً في لجنتي الاستثمار، والترشيحات والمكافآت فيها.

ويشغل جاوه منصب رئيس شركة "إعمار الشرق الأوسط" (المملكة العربية السعودية)، المتخصصة في تطوير المشاريع عالية القيمة في المملكة.

علاوة على ذلك، يشغل جاوه منصب رئيس شركة "إعمار تركيا"، وهو عضو في مجلس إدارة شركة "إعمار مصر"، عدا عن ترأسّه لجنة التدقيق، وعضويته في لجنة الاستثمار فيها. وهو أيضاً أحد أعضاء مجلس إدارة "شركة بترول رأس الخيمة"، وهي شركة استكشاف النفط والغاز المدرجة في بورصة أوسلو، ويشغل كذلك منصب رئيس لجنة التدقيق فيها.

يشغل جاوه أيضاً منصب عضو مجلس إدارة شركة الأنابيب الوطنية المحدودة (NPC)، وهي مشروع مشترك بين مجموعة شركات تتخذ من المملكة العربية السعودية مقراً لها ومجموعة سوميتومو كوربوريشن اليابانية التي تعنى بتصنيع وتوريد أنابيب عالية الجودة للنفط والغاز والمياه وخدمات البناء.

وتقلّد جاوه سابقاً منصب عضو في مجلس إدارة "إعمار المدينة الاقتصادية"، وفي لجنة الترشيحات والمكافآت فيها. وهي شركة مساهمة عامة مدرجة في السوق المالية السعودية (تداول)، تتولّى مهمة تحديث وتطوير "مدينة الملك عبد الله الاقتصادية"، وهي أضخم مجمّع من نوعه في الشرق الأوسط. كما تولّى جاوه سابقاً منصب رئيس مجلس إدارة شركة "ديزني جاوه"، والتي قدمت العديد من المنتجات المرخصة من شركة ديزني العالمية لأسواق منطقة الشرق الأوسط. كما شغل جاوه منصب رئيس مجلس الإدارة والرئيس التنفيذي لشركة "ستاليون هوم فيديو"، التي قدمت مفهوماً جديداً للترفيه المنزلي في المنطقة، إلى جانب "كوفلكسيب"، وهو المشروع المشترك مع شركة "ألف أكيتين" الفرنسية المتخصصة بتمديد أنابيب نقل النفط الخام تحت الماء.

ويحمل جاوه درجتيّ الماجميّير في إدارة الأعمال، وبكالوريوس العلوم في إدارة الأعمال من جامعة سان فرانسيسكو، وهو يتحدث اللغات العربية، والإنجليزية، والفرنسية بطلاقة.

Ahmed Jamal Hassan Jawa

Chairman, President & CEO, Starling Holding Limited

Mr. Ahmed Jawa embodies the Middle East's success story. As Chairman, President & Chief Executive Officer of Starling Holding Limited, Mr. Jawa has continually set business and entrepreneurial excellence standards.

The renowned Saudi Arabian entrepreneur established <u>Starling Holding</u>, an international investment group dedicated to private equity and venture capital, just after graduating from college, when private equity was in its infancy in the Middle East region.



Mr. Jawa's impeccable corporate expertise in oil and gas, healthcare, hospitality, home entertainment, and real estate development helped grow Starling Holding into a global investment leader, with business interests in the Middle East, Europe, USA, North Africa, and South Asia. His business acumen was recognised in 1996, at the highest level, when he was honoured as one of the 'Global Leaders of Tomorrow' at the World Economic Forum in Davos, Switzerland.

Mr. Jawa's expertise and entrepreneurial skills have seen him become a trusted advisor for global companies that operate in the Middle East.

He is the Vice-Chairman of Emaar Properties, the developer of global icons including Burj Khalifa and Downtown Dubai, and Chairman of its Emaar Properties' Investment Committee and Risk Committee. He is also a member of its Audit Committee, offering advice on Emaar's global expansion plans.

Mr. Jawa is also a Board Member of Emaar Development, the leading developer of residential and commercial build-to-sell assets in the UAE, and a member of its Investment Committee and Nomination & Remuneration Committee.

Mr. Jawa is Chairman of Emaar Middle East (KSA), developer of high-value projects in the Kingdom of Saudi Arabia.

In addition, Mr. Jawa is the Chairman of Emaar Turkey and serves on Emaar Misr's board in Egypt. He is also the Chairman of its Audit Committee and a member of its Investment Committee. He is on the Board of RAK Petroleum, an Oslo Børs-listed oil and gas investment company and serves as the Chairman of its Audit Committee.

Mr. Jawa is also on the Board of National Pipe Company Ltd (NPC), a joint-venture between Saudibased enterprises and Sumitomo Corporation Group of Japan that manufactures and supplies quality pipes for the oil, gas, water and construction services.

He is a former member of the Board of 'Emaar, The Economic City' and its Nomination & Remuneration Committee. A public joint-stock company listed on the Saudi Stock Exchange (Tadawul), 'Emaar, The Economic City' is undertaking the modernisation and execution of King Abdullah Economic City, the largest masterplannned community of its kind in the Middle East region. Mr. Jawa was previously Chairman of Disney Jawa Enterprises, which introduced a range of Walt Disney licenced products to the Middle East region. He was the Chairman & CEO of Stallions Home Video, which redefined home entertainment in the region, and Coflexip, a joint venture with France's Elf Aquitane, to lay underwater pipes for crude oil distribution.

Mr. Jawa holds a Master's in Business Administration (MBA) and a Bachelor of Science in Business Administration, from the University of San Francisco. He is fluent in Arabic, English, and French.

السّيد/ أحمد المطروشي، عضو مجلس الإدارة التنفيذي:

يشغل أحمد ثاني المطروشي عضو مجلس الإدارة التنفيذي لشركة إعمار العقارية في دولة الإمارات العربية المتّحدة، حيث يشرف بشكل مباشر على جميع العمليات الخاصّة بالشّركة في الإمارات، وبالإضافة إلى منصبه في شركة إعمار العقارية، يشغل المطروشي حالياً المناصب التالية:

<u> الشركة</u>	<u>المنصب</u>
إمريل للخدمات ش.ذ.م.م.	رئيس مجلس الإدارة
مجموعة إعمار مولز	نائب رئيس مجلس الإدارة
المجلس الأعلى للطّاقة	عضو اللجنة الاستشارية
إعمار للمرافق	رئيس مجلس الإدارة
مجلس الشّركات الإماراتية المستثمرة في الخارج	عضو

كما يشغل المطروشي عضوية عدد من المؤسّسات الهامّة في إمارة دبي .وشغل المطروشي، قبل انضمامه إلى شركة إعمار في العام 2005، منصب الرئيس التنفيذي لمجلس الإعمار التابع لحكومة دبي، حيث عمل من خلال موقعه لأكثر من 10 أعوام على تأمين وحدات سكنية بكلفة معقولة وأسعار تمويل عقارية تنافسية لجميع سكان الإمارة. كما شغل المطروشي على مدى 14 عاماً منصب نائب مدير غرفة دبي للتجارة والصناعة. ويحمل أحمد المطروشي، الذي ولد ونشأ في دبي، شهادة البكالوريوس في الإدارة العامة وشهادة الدبلوم في إدارة العقارات من المجلس الوطني للتعليم العالي "إن.سي.إف.إي" في المملكة المتحدة.



Ahmad Al Matrooshi

Executive Board Member Emaar Properties PJSC

As Executive Board Member – Emaar Properties PJSC, Ahmad Al Matrooshi oversees the day to day operations within Emaar including government affairs, media, public and community relations.

Al Matrooshi is the Chairman of Emrill Services LLC; Vice Chairman of Emaar Malls PJSC, member of the Consultation Committee for the Dubai Supreme Council of Energy, a member of the Committee at UAE Council of UAE companies invested abroad. He holds memberships to a number of important organisations.

Prior to joining Emaar in November 2005, Al Matrooshi held the position of Chief Executive Officer at the government-run Dubai Development Board (DDB) for almost a decade. At the DDB, he ensured affordable housing and competitive financing rates to all residents across the Emirate. Before this move, Al Matrooshi was Deputy Director of the Dubai Chamber of Commerce & Industry for 14 years.

Born and brought up in Dubai, United Arab Emirates, Al Matrooshi holds a Bachelor of Arts in Public Administration and a Diploma in Property Management from NCFE - UK.

Mr. Jassim Mohammed Abdul Rahim Al Ali is the Chief Executive Officer of Al Ali Property Investments (API). He has gained experience in planning, construction and development of the family assets.

He is also the Chief Executive Officer of API Hotels and Resorts and is working with operators such as Accor and IHG.

In 2006, Jassim finished his Bachelor's in Business Administration from American University of Sharjah (AUS). After graduation, Jassim joined his family business - API in 2006 as the Commercial Director. During his tenure, he worked on numerous projects and is currently accountable for over 50 property assets that are in the UAE.

Jassim is an out of the box thinker and innovator, keeps himself updated by investing his time in books, global current affairs and market economy.

He is a true visionary for tenants residing in his properties where he is aiming to deliver a change from the traditional way of living to a unique experience by introducing technology and new ways of making life as a tenant better.

يشغل جاسم محمد عبد الرحيم العلي منصب الرئيس التنفيذي لشركة "العلي للاستثمارات العقارية". ويتمتّع بخبرة واسعة في مجال التخطيط، والبناء، وتطوير الأصول المملوكة لأسرته.

كما يشغل العلي منصب الرئيس التنفيذي لشركة "العلي للاستثمارات العقارية للفنادق والمنتجعات". ويعمل مع شركات رائدة في مجال تشغيل الفنادق على غرار "شركة "أكور" و"مجموعة فنادق إنتركونتيننتال" ("آي اتش جي").

في العام 2006، حاز العلى شهادة البكالوريوس في إدارة الأعمال من الجامعة الأمريكية في الشارقة. وبعد تخرّجه، انضم في العام نفسه إلى شركة "العلي للاستثمارات العقارية" المملوكة لأسرته حيث شغل منصب المدير التجاري للشركة. وخلال فترة عمله، شارك العلي في العديد من المشاريع، وهو مسؤول حالياً عن أكثر من 50 منشأة عقارية في دولة الإمارات العربية المتحدة.

ويتميّز العلي بأفكاره الإبداعية والمبتكرة، وهو قارئ شغوف يستثمر وقته في المطالعة والاطلاع الدائم على آخر المستجدّات والشؤون العالمية الراهنة واقتصاد السوق.

ويتمتّع العلي برؤية ثاقبة وهادفة في ما يتعلق بالمستأجرين المقيمين في عقاراته حيث يسعى إلى إحداث تغيير في طريقة العيش التقليدية والى تقديم تجرية فربدة من نوعها للمستأجربن عن طريق إدخال التكنولوجيا وطرق جديدة لجعل حياتهم أفضل.

سعادة هلال سعيد المري

يشغل سعادة هلال سعيد المري منصب مدير عام دائرة السياحة والتسويق التجاري بدبي منذ عام 2013، وهو عضو المجلس التنفيذي لإمارة دبي، وعضو مجلس إدارة مؤسسة دبي للاستثمارات الحكومية، والمدير العام لسلطة مركز دبي التجاري العالمي.

وتُعتبر دائرة السياحة والتسويق التجاري بدبي، الهيئة الحكومية المسؤولة عن تعزيز مكانة المدينة وجعلها في طليعة الوجهات السياحية الرائدة ومراكز الأعمال البارزة فى العالم.

ومن أبرز مهامه في دائرة السياحة، مسؤولية التخطيط والإشراف من أجل تحقيق رؤية دبي وإنجاز الأهداف الطموحة لهذا القطاع وفق الرؤية الرشيدة لصاحب السمو الشيخ محمد بن راشد آل مكتوم، نائب رئيس الدولة، رئيس مجلس الوزراء، حاكم دبي "رعاه الله ."

ومن مهامه أيضاً، مسؤولية التركيز الإستراتيجي على تنمية السياحة المستدامة كأحد العوامل الأساسية في دفع عجلة التنمية الاقتصادية لدبي، ما يضمن عمل قطاع السياحة بجميع جوانبه وإمكاناته ذات الصلة من أجل زيادة مساهمته في الناتج المحلى الإجمالي للإمارة.

وبالإضافة الى دوره في توطيد الشراكات بين القطاعين العام والخاص لتعزيز مكانة دبي على الخارطة السياحية العالمية، يتولى المري مسؤولية جعل المدينة وجهة عالمية مفضلة لمجتمع الأعمال ومركزاً دولياً للتواصل من أجل ترسيخ ضمان تواجدها في مجموعة واسعة من الأسواق في منطقة أوروبا والشرق الأوسط وإفريقيا.

ويترأس المري أيضاً سلطة مركز دبي التجاري العالمي، الذي يُعد الوجهة الرائدة على مستوى المنطقة في تنظيم واستضافة المعارض والمؤتمرات العالمية، والفعاليات الرئيسية، كما أنه يضع الخطط الإستراتيجية والتطويرية لمركز دبي التجاري العالمي والهادفة إلى جعل دبي وجهة عالمية رائدة لجميع المعارض والمؤتمرات، وكذلك الفعاليات الرئيسية على مستوى العالم.

ومن مهامه أيضاً إدارة مرافق المعارض والمؤتمرات، وإدارة تنظيم المعارض والفعاليات، والعقارات والضيافة والتي تساهم جميعها في تعزيز استراتيجية النمو لمركز دبي التجاري العالمي بما يتوافق مع الرؤية الشاملة لحكومة دبي لجعل الإمارة منصة تواصل عالمية تجمع جميع سائحي الأعمال.

كما أن هلال المري عضو في اللجنة العليا لاستضافة معرض "إكسبو الدولي 2020" في دبي، إضافة إلى كونه عضواً في مجلس إدارة غرفة تجارة وصناعة دبي ومجموعة إعمار مولز ومؤسسة "تعليم."

هلال سعيد المري يحمل درجة الماجستير في إدارة الأعمال من كلية لندن للأعمال، كما أنه محاسب قانوني معتمد من معهد المحاسبين القانونيين في إنجلترا وويلز، ويتمتع المري بمجموعة من الخبرات المتنوعة في مجالات عدة، حيث عمل سابقاً في أكبر الشركات العالمية في مجال خدمات استشارات الأعمال مثل "ماكينزي آند كومباني" و"كيه بي إم حـ .."

His Excellency Helal Saeed Almarri

His Excellency Helal Saeed Almarri has been Director General of the Dubai Department of Tourism and Commerce Marketing (DTCM) since 2013. He is a member of the Executive Council of Dubai, a member of the Board of Directors of the Investment Corporation of Dubai and also the Director General of the Dubai World Trade Centre Authority (DWTCA).

The Dubai Department of Tourism and Commerce Marketing (DTCM), is the government authority responsible for continuously furthering Dubai's position as a leading global tourism destination and business hub. In his capacity, Almarri is accountable for the planning, oversight, and delivery of Dubai's vision and aspirational targets for the sector. His mandate also includes a strategic focus on driving sustainable tourism – contributing to the economic development of the emirate of Dubai and ensuring that tourism as a sector with all related adjacencies are effectively growing their contribution to Dubai's GDP.

Almarri's responsibilities span both leisure and business aspects of the city's value proposition. As such his role entails enhancing Dubai's positioning as the preferred international hub for the global business community to network from, establish and expand their presence in, and service the broad range of markets across EMEASA. To facilitate delivery, he is equally responsible for forging collaborations and partnerships across the industry ecosystem globally, and Dubai government, private and public sector stakeholders.

Helal Almarri also heads up the DWTCA, which encompasses the UAE's leading event venue and the largest event and exhibition centre in the whole region. He is responsible for developing the centre's strategic and development plans that aim to position Dubai as a leading global MICE destination. In his capacity, Almarri is mandated to manage various sides of the business including exhibitions and conferences; real estate; and hospitality – all collectively driving towards the company's growth strategy in line with Dubai's vision to create a global platform for business tourism, as mandated by His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice President and Prime Minister of the UAE and Ruler of Dubai.

Almarri also serves as a member of the Supreme Committee of the Expo 2020 and board member at the Dubai Chamber of Commerce and Industry, Emaar Malls PJSC and Taaleem PJSC.

Helal Almarri holds a Master of Business Administration (MBA) degree from the London Business School (LBS). Almarri is a Chartered Accountant from the Institute of Chartered Accountants in England and Wales and previously worked at consulting firms, McKinsey and KPMG.

Minister Biography



H.E. Eng. Sultan bin Saeed AlMansoori

Minister of Economy

His Excellency Sultan Bin Saeed Al Mansoori has been appointed as Minister of Economy in the UAE, effective 17th of February, 2008. His Excellency Sultan holds a Bachelor's degree (B. Sc.) in Industrial Engineering & Management Systems from Arizona State University - USA . He also has a Diploma in Computer System Analysis from the Institute of Computer Technology, Los Angeles, California - USA

In addition to his position as Minister of Economy, His Excellency Sultan holds the positions below:

- Chairman of the Supreme Committee for Consumer Protection
- Chairman of the Coordinating and Economic Cooperation Committee
- Chairman of the National Committee for the Follow-up Program of Investment Climate
- Chairman of the UAE international Investors Council
- · Chairman of The UAE SME Council
- Chairman of the Board of Directors of the Securities and Commodities Authority
- · Chairman of the insurance Authority
- · Chairman of the Federal Civil Aviation Authority
- · Chairman of The Dubai Islamic Economy Development Centre
- Chairman of The Emirates Authority For Standardization & Metrology
- Chairman of CSR UAE Fund Board of Trustees
- Member of Education and Human Resources Council.
- Member of the Ministerial Committee for Legislation
- Member of the National Committee on Population Composition
- Member of the Committee of Finance and Economy

In addition to his position, His Excellency Sultan holds the previous positions below:

- Senior Airport Coordinator, then Vice President Operations at Dubai Civil Aviation Authority during the period of 1988 – 1991
- Director Dubai Cargo Village during the period of 1991 1996
- Deputy Director General Dubai Chamber of Commerce & Industry during the period of 1996
 1998
- Group Managing Director of Saeed & Mohamed Al Naboodah Group during the period of 1998 - 2004
- Vice President of Dubai Islamic Bank during the period of 1999-2008
- Chairman of Aman (Dubai Islamic Insurance Company) during the period of 2002-2008
- Minister of Transport and Communications during the period of 2004 2006
- Minister of Government Sector Development during the period of 2006 2008
- Member of GCC Consulting Authority for Supreme council

PROFILE OF MR. BUTI OBAID ALMULLA

NAME : BUTI OBAID ALMULLA

Date of Birth : 5th October 1967

POSITION/DESIGNATION: Chairman, Mohamed & Obaid Almulla L.L.C., Dubai, UAE

EDUCATION : Diploma in Business Administration, Newberry College, Boston

(U.S.A.)

BOARD POSITIONS HELD : 1. Chairman - Dubai Insurance Company PSC, Dubai, UAE

2. Vice Chairman - Emirates Islamic Bank PJSC, Dubai, UAE

3.. Director - Emirates NBD Bank (PJSC), Dubai, UAE

4. Director - Dubai Refreshment PJSC

NO. OF YEARS IN THE INDUSTRY

: Thirty 31 years (Since January, 1990)

Eman Abdulrazzaq - Biography

In January 2020, Eman Abdulrazzaq was appointed as the Group Chief Human Resource Officer and Executive member of Emirates NBD Group where she is responsible for the people agenda for over 26,000 employees across 9 countries. Eman was instrumental in leading a dynamic and proactive working practice cultural change ensuring that our employees were supported. Eman is driving Future Skills development to reskill and build out an agile workforce that can embrace the developing digital landscape in addition to being a proactive advocate of attracting and retaining a diverse and talented workforce whilst building out robust succession plans.

Prior to joining Emirates NBD, Eman was Regional Head of Strategy, Planning and Chief of Staff for HSBC Bank Middle East Limited for the Middle East, North Africa and Turkey (MENAT) countries where she also had responsibility for overseeing Sustainable Finance.

Eman started her career with HSBC as a Corporate Banker and then spent the following 15 years within Human Resources, leading the function through various complex strategic initiatives and programs across the MENAT region.

When her role at HSBC expanded to include Chief of Staff she led on all internal and external people related matters as they affected the business and their impact to deliver on strategic goals, directly supporting and advising the Regional CEO. This involved a high degree of engagement with external stakeholders and multiple regulators. Eman led on a program of critical and strategic projects which resulted in accelerated growth and increased revenue.

Eman has been an active board member on the Emirates Institute for Banking and Financial Studies (EIBFS) where she plays a key role in encouraging and supporting the youth of the UAE to pursue careers in banking and finance. She is also a board member of the HSBC Middle East Finance Company.

Throughout her career Eman has also mentored and coached numerous individuals and is passionate about the recruitment, development, and retention of Emirati talent.

Eman is currently the Chairperson of the UAE Banks Federation (UBF) HR Committee, and has worked closely with regulators and central banks on introducing sound remuneration policies across the UAE, Bahrain Oman and KSA.

Eman has spoken at various public forums on topics as diverse as regional economics and unconscious bias in the workplace and, participated in a panel discussion on Future Skills in the Workplace at the World Economic Forum in Davos.

Anoud Al Marzougi

Anoud Al Marzouqi leads the Business Planning, Economics and Performance function for ADNOC Global Trading, working closely with the Chief Financial Officer and other senior leaders.

Anoud has 16 years of extensive experience in the oil and gas industry, working closely with top international oil companies via the shareholders, boards and the various committees reporting to the board (e.g. Corporate Strategy and Performance and FINCO). She has contributed and presented in all ADNOC LNG Board meetings since 2013, including content preparations for the main Board and its committees (Technical and Financial) for management oversight in strategic technical, investment and financial areas.

Through her innovative work in business planning redesign, she directly contributed to rapidly shifting the company's performance from bottom quartile to 3rd place amongst 15 ADNOC group companies with a significant shift in KPIs/scorecards.

Anoud began her career in ADNOC LNG as an engineer in IT then moved to corporate strategy as a performance analyst. Her passion for achieving excellence & results aided her to progress soon to lead the Strategic Planning & Corporate Performance function for ADNOC LNG, collaborating across a multinational team including 6 Japanese secondees from a key shareholder.

Through these corporate responsibilities and success, as well as a personal passion for real estate investing, she has built-up broad business knowledge that touches on technical, P&L and cash flow reporting, governance, audit, corporate management frameworks and systems.

Anoud has a Bachelor's Degree in Science of Computer Engineering from the American University of Sharjah (AUS), which she augmented with a CFA L1. She is certified as Professional Director of Hawkamah/ Mudara Institute of Directors in the UAE.

Anoud was selected in 2018 as one of the few ADNOC High-Potential Emiratis to attend the Harvard program designed for Mitsui senior executives to make a greater impact on their organizations by broadening business perspective, management expertise, leadership skills, building cross-functional cooperation, and driving innovation and change.

With this constant passion for learning, she brings a genuine commitment to improve her teams' work through thoughtful and mature leadership. Today, with her absolute focus on results, Anoud Al Marzouqi has built strong reputation within a most competitive industry as a capable and innovative leader.

Anoud Al Marzougi

I feel most energized doing challenging tasks that drive continuous improvement. I enjoy the process of applying my thinking alongside the continuous learning and I do not underestimate the importance of being oneself for its impact on producing work that is innovative. An inspiring team that focuses on winning is infused with more energy and makes the process more enjoyable for me. I enjoy such a collective contribution and success. A forward looking, progressive organization is my second home and I am lucky to have been a part of one in my whole career.

For me, environment and socially responsible organizations are the rising stars. Such a higher purpose is very inspiring for me today. I am excited that here in the UAE, many organizations are taking this path and remain profitable. As a proud Emirati woman, I want to make sure that I will contribute to such an impact with the rest of my career.

Contact details aalmarzougi@adnoc.ae +971 55 2111162

Nationality Emirati

PROFESSIONAL EXPERIENCE

Mar 2020

- Present

ADNOC Global Trading

A new ADNOC Company. Its mandate is to put ADNOC on the global map of hydrocarbon's trading with the goal of value maximization.

Manager, Business Planning and Economics, Finance and Strategy Division

Development and continuous improvement of the business planning, economics and performance processes and procedures and their relevant risks and controls.

- Business Planning
 Development of the strategic business plan.
- Producing necessary ad-hoc analysis.

Economics

· Evaluating the economics of new business deals.

Corporate Performance Management

- Development of the corporate scorecard in alignment with the 5-Year business plan.
- · Monitoring and reviewing the corporate performance/KPIs to ensure the achievement of the business plan.

ADNOC LNG Abu Dhabi, UAF

One of ADNOC's major subsidiaries whose mandate is to sell LNG internationally in addition to satisfying domestic energy needs.

2018

Mar 2020

Manager, Strategy, Change & Performance, Corporate Strategy Division

Strategy and Business Planning

 Designed and developed a companywide strategic planning workshop (process and content) for 80+ participants to shape up the Company's Business Plan.

The major benefit of this exercise was to engage employees from different levels in the organization to contribute to shaping up the business plan of the company, thus owning its implementation.

Corporate Performance Management

- Developed an internal maturity matrix to measure the maturity of the planning & performance framework and processes in order to better drive a performance culture in the organization. Witnessed an improved understanding of each employee's contribution to the Corporate Performance.

 Took leadership in driving consistently motivating internal communications to drive a performance
- The result was to shift the company's performance.
 The result was to shift the company's performance from the bottom quartile to the top quartile (3rd place/15th), having achieved exceeding expectation score in 2019.
 Developed and trained UAE Nationals and Japanese Secondees reporting to me over the past 8 years in
- my different roles in the strategy division. One of them was promoted to manager and I strived to ensure the others have excellent exposure to senior management through different tasks.
- Continuous problem solving of strategic matters related to maintaining & enhancing corporate performance. An example is coming up with a solution to solve issue of low performance due to high maintenance cost due to the offshore location (unique business nature) involved categorization and correction of cost allocation and the standardization with the group policies and practices. This was carried by bringing all stakeholders to one common understanding, thus eliminating the communication gaps along the way.

Group Strategic Initiatives

- Ongoing liaison with the Executive Office Group performance team in HQ.
- Participated in the study of identifying growth opportunities for ADNOC LNG to increase its returns.
- · Participated in the improvement of the processes and products (i.e. Scorecards) with ADNOC HQ Performance team.
- Many personal projects were reflected on the ADNOC Group Companies Standard 2020 scorecards (example: I proposed to HQ to allow for a small overspend percentage in CAPEX for value creation projects to be implanted for all scorecards and was implemented in all of the Groups' Companies
- Worked on narrowing the gap or misalignment between the individuals' personal KPIs and the corporate objectives.

2016 - 2017 Corporate Performance Management Team Leader, Corporate Strategy Division

Corporate Performance Management

- Introduced an online BSC enterprise performance management system that provides leadership with visibility of corporate performance measures and projects progress.
- This system was commended by the CEO and he encouraged everyone to start using it to analyze and present their unit's performance to their employees in their regular weekly, monthly meetings. I witnessed this.
- Development of corporate and business units' scorecard in alignment with the corporate 5-Year business plan. Carrying out challenge sessions with senior management, unit SVPs and International Shareholders throughout the process.
- Development of corporate-wide annual town hall to discuss different topics on driving a performance culture in the organization. The result was an increased awareness of the corporate measures and showed the impact of the individual's contribution.
- Preparation and presentation of the corporate performance to international shareholders on a quarterly basis through all committees reporting to the Board and several annual Board meetings.

Corporate Excellence

- Worked on the preparation for Dubai Quality Award and Khalifa Excellence Award which we won in 2018.
- Aligned the corporate performance management system to the ISO9001/EFQM standards, starting with developing the function's manual (processes and procedures, target settings guidelines) and ending with improved products. These quality standards triggered the pood to be about a setting specific product. improved products. These quality standards triggered the need to benchmark our processes with leading companies and adopting best practices. This all contributed to winning the above mentioned awards.

Strategy Development

- · Development of company-wide annual town-hall to discuss the 5-year business priorities, objectives and business scenarios with the full strategy team.
- · Aligned the corporate performance management system to the ISO9001/EFQM standards and continuously benchmarked our processes against leading companies in Dubai, in order to bring back best practices for implementation.

Performance Measures

- Analyzed thoroughly the performance measures we carry and units' policies and procedures documents alongside best practices' and benchmarks' measures and put forward a proposal to senior management on the best way to align and set the internal corporate measures, establishing the interdependencies and shared responsibilities.
- · I stopped the deterioration of communication and silo mentality between units in order for us to improve results through bringing relevant stakeholders together to meet and talk to and together tackle matters. It was all about communication and bringing people together.

2012 - 2015 Business Information Systems Analyst, Corporate Strategy Division

Corporate Performance Management

- Development of corporate and business units' scorecard in alignment of the corporate 5-Year
- Preparation and presentation of corporate performance to international shareholders on a quarterly basis through the committees reporting to the Board and all related Board meetings.

2010 - 2011 Business Information Systems Analyst, IT Division

- Mapping technology business needs with the corporate strategy.
- · Project management role between internal stakeholders and IT business application development consultants. Implemented systems for internal audit function and senior management and shareholders and corporate-wide MS SharePoint portal.

2004 - 2009 Computer Engineer - infrastructure systems, IT Division

- · Installation and configuration of critical DNS and infrastructure systems.
- Maintenance of critical infrastructure and business critical systems.
 Implementation of security policies and updates of the entire organization's systems infrastructure be it servers or user computers.

EDUCATION **Mudara Institute for Corporate** 2021 Certified Professional Board Director Governance Hawkamah CFA Institute CFA L1 Candidate 2020 Online - UAE/USA Boston, USA Harvard Business School Global Leaders Program 2019 AUS - The American University of Sharjah, bachelor's degree, Science of Computer Engineering 2004 Sharjah, UAE LANGUAGES Arabic (Native), English (Fluent), Learning German (Beginner)

OTHER EXPERIENCE

2019

2020-2021 Pathway20 UAE

> Has been selected to join Pathway20 program; a governmental initiative established by Aurora50, which aims at increasing female representation in corporate Board rooms and having effective board members. The program involved a rigorous application and selection process. It provides executive coaching, mentoring by successful board members as well as the professional certifications needed.

2019 JCCP, Japan Cooperation Center Petroleum Participated in a custom-made program titled Management & Leadership for Women in Petroleum Industry.
 It aims at fostering females for senior positions in the industry through sharing best practices between the Japanese and ADNOC companies in different corporations & industries. This program included females from esteemed GCC Corporations and their international subsidiaries. At the end of the program, a closing forum with the presence of UAE Japanese Ambassador, a UAE Minister of State and JCCP CEO was held and was

indeed a valuable experience. Harvard Business School Boston, USA

 Comprehensive, on campus, custom made program intended for potential senior leaders. Fully arranged by Mitsui Co. Japan that I was nominated for. A total of 45 participants ranged from directors to managers with experience of 15+ years. The program followed the HBS case study approach with topics around leadership, strategy, business development & growth, supply chain, sales & marketing, public speaking, innovation, globalization challenges and economics.

2018 ISO and EFQM model training Dubai, UAE

· Participated in the preparation of Dubai Quality Award and Khalifa Award

2017 McKinsey & Company Dubai, UAE

Attachment - practical experience in strategy development using the problem-solving kit for high profile clients

PERSONAL INTERESTS

· Humanities practices: Painting watercolor landscape and piano.

Real estate investments for 15 years.
 Reading (real estate investment, finance business, psychology)

Traveling and hiking is something I enjoy tremendously. I collect street art in my travels.
 Volunteering activities. E.g. I participated in the facilitation of the 'Children Shoebox' initiative from 'Think Up GCC' created for children with difficulty in talking and hearing.

Hannah Khalid Ali Al Bustani

Highly motivated and strategic thinking professional with 15 years of experience in commercial roles, particularly in in the utilities sector. Extensive experience in commercial negotiations and leadership of cross-functional teams. Strong financial acumen with a background in M&A advisory, structured finance and project financing.

Mobile:

*971 50 6500444

Email:

hannahab@gmail.com

Education

Lancaster University, Lancaster, United Kingdom BSc in Management

Overall result: Upper Second Class Degree with Honours 2.1 (GPA equivalent = 3.7)

Professional Qualifications

- Certificate of Directorship from Hawkamah Institute of Corporate Governance (April 2019)
- Passed level 2 of CFA examination (June 2014)
- Graduated from GE Experienced Commercial Leadership Programme (July 2013)
- Graduated from HSBC Global Analyst Programme (Sept. 2008)

Key Skills

- General Management
- Problem Solving
- Commercial
- Corporate Finance
- Debt Restructuring
- Financial Analysis
- Valuation
- Risk Assessment
- Investment Advisory
- Corporate Strategy
- Portfolio Management

Work Experience

National Central Cooling Co. PJSC (Tabreed), Abu Dhabi

Vice President – Commercial and Regulatory Affairs | Apr'21 - Present Acting Vice President – Commercial and Regulatory Affairs | Apr'20 - Apr'21

- Heading regulatory affairs for Tabreed to ensure that the company is awarded a district cooling provider license under the new regulations in Abu Dhabi and Dubai.
- Drive organic growth by securing new connections to existing district cooling schemes across the UAE.
- Supervise projects to ensure chilled water delivery, tariffs and invoices are implemented in line with contracts.

Senior Manager - Asset Management | April 2017 - April 2020

- Developed investment and commercial recommendations and presented to executive management for endorsement with respect to contractual changes, capital expenditure and new business opportunities.
- Managed cooling and concession agreements with government and corporate customers.
- Resolved complex customer disputes which included contractual negotiations, drafting and execution of legal documentation as well as collection of overdue or disputed payments. Coached employees on best practices for handling customer complaints.

Board Director for Tabreed subsidiaries and JVs | April 2017 - Present

- Board Director for 5 subsidiaries including AED 1B joint venture between Tabreed and Mubadala Infrastructure Partners.
- Provide direction and guidance to management team on operational and commercial decisions.

General Manager for Prime District Cooling | April 2017 - Present

- Oversee plant operations, maintenance, finance and administration functions for the joint venture between Tabreed and International Capital Trading (ICT).
- . Ensure continuous and efficient operations of chilled water plant and network,
- Responsible for managing P&L and balance sheet; prepare annual budget and business plan. Present financial statements and business opportunities to the Board of Directors.

Senior Manager - Business Development | June 2014 - April 2017

- Led growth for Tabreed by originating and executing acquisitions of district cooling assets.
- Strengthened relationships with developers within Al Raha Beach and Reem Island concession areas to secure new contracts with value of AED 150M.
- · Headed bid preparation and submissions for development of greenfield schemes.
- Prepared bid for EPC, D&M of district cooling plant (DCP) for a landmark project in Dubai AED 250M.
- Managed acquisitions and development process from inception to close, including drafting legal documentation and raising project financing.
- · Assessed acquisitions for 5 DCPs with combined value AED 1B+.
- Trained new team members on financial modelling, investment analysis and presentation techniques.

Work Experience

Mubadala GE Capital, Abu Dhabi

Assistant Vice President, Portfolio Management | April 2014 - May 2014

- Promoted to head the portfolio management for USD 100M portfolio of loans and leases.
- Monitored performance of portfolio and administered requests for waivers and amendments.
- Supported in the sale process of USD 35M small and medium size business loan portfolio.

Senior Associate, Investments and Risk | June 2010 - March 2014

- Led debt underwriting for small and medium-sized enterprise and equipment finance within the UAE.
- Structured corporate and sponsor finance debt transactions in the Middle East region.
- Conducted detailed analysis of investment opportunities and prepared memos for internal approval.
- Bid for equity investments in IPPs, IWPPs and wind projects across the Middle East and Turkey.
- · Notable achievements include:
 - Drafted and issued term sheets for total commitment of -AED 300M
 - Completed strategic growth white paper for entry into UAE Capital Markets
 - Developed new processes, standard operating procedures and templates to improve efficiency and deal turnaround time

HSBC Bank Middle East, Dubai

Analyst, Investment Banking | July 2007 - May 2010

- Supported in mergers, acquisitions, divestitures and restructuring mandates across sectors.
- Completed industry and company analysis to develop presentations with recommendations to clients.
- Built comprehensive financial models and leveraged different methods such as DCF and comparables.
- Assisted senior bankers by coordinating deal steering committees during transaction execution.
- · Notable transactions include:
 - Advised an investment holding company in Kuwait on restructuring of debt and sale of assets
 - Advised on the sale of a UAE financial institution

du (Emirates Integrated Telecommunications Company), Dubai

Analyst, Investment Banking | October 2006 - July 2007

- Designed, implemented and managed primary research studies.
- Established internal databases and business intelligence platform.
- Analysed trends in on-going research data and created reports periodically for management.

Additional Information

- Interested in corporate social responsibility and volunteering initiatives. Passionate about coaching and mentoring junior team members.
- · Nationality: UAE national with family book.
- · References can be provided upon request.





Naila Al Moosawi

Board Member

Director of HR & Exco Member-GCC

Founder & CEO-Non Profit

Chief Counsellor

Naila is a certified Board Member with over 12 years of building material and construction experience. She takes a vision and makes it a reality through sound strategic development and human capital leadership. A certified and active board member of various multinational industries.

Reporting to the board and regional HRD for LafargeHolcim; the largest building material and construction organization in the world. She is also currently a board member of ARCET-consultancy group, and an International American Education Group.

She naturally drives performance with proven ability to transform organizations.

She is a trusted advisor at the group and local conglomerates on sensitive strategic people and business agenda

A credible Exco member and commercially focused decision maker championing differentiation through commercial transformation. She has an upper hand of leading business cycles- 3 startups, 3 rightsizing, 2 mergers, 1 divestment.

To elevate her success ladder, she founded a non-profit counselling service called, "Amal- Counselling for a better tomorrow" to develop a positive wellness culture; easing distress in the society and reviving emotional strength.

Being a versatile and a sharp leader she has been instrumental in:

- Build sound realistic strategies to carry the organization's values and shareholder ambitions.
- Bringing a strong executive sourcing experience to oversee the sourcing and succession plan of the CEO.
- Monitoring company governance framework, policies, and procedures.
- Reducing the company's risk through growth and restructuring stratagems.

She holds an MSc in Psychology from Middlesex University UK and a CIPD Associate.

As a Directorship Program Graduate from Hawkamah- Institute of Directors,

Naila Al Moosawi represents the new breed of female Emirati Board of Directors.

Naila Al Moosawi

EXECUTIVE SUMMARY

Highly accomplished and commercially focused Regional Human Resources Director with proven ability to drive organizational development and change in global settings by offering over 15 years of progressive experience in Human Capital and Strategy

Versatile Strategic Business Partner and Change Agent; building strong talent pools and development of top-tier performance cultures; hands-on approach in driving organization effectiveness and development to address business challenges and growth.

Successfully led the business through challenging start-ups mergers and divestment to attain aspired sustainable, stable operations.

Passionate people developer and spearheading Learning and Development function at GCC level; achieving 3 Group awards in people development journeys and proven return of investment plans

ACHIEVEMENTS

- Sourced more than 25 senior executives across the years at GCC level to address leadership and succession gaps
- o Established and implemented integration plans to transform into the new business model
- o Achieved MENA Best Practice Award 2014: Lafarge Sales Academy
- o Developed H & S leadership journey in 2015. Step Up 2 Award
- o Nominated as Diversity Champion in GCC
- o Nominated as Regional HR process Champion- MENA
- Championed implementation of integration plan post-Lafarge acquisition in 2008. Evaluated organizational structural reviews, administered integration and merger of grading structure, and HR processes
- Successfully sourced 200+ employees and 100+ subcontracted employees through planning and implementation of an internal or external resourcing plan
- o Develop a compensation review panel; to promote development opportunity and review of Talent
- o Achieved Regional award for HR People Development Initiative 2009: STEP-UP
- Developed an extensive development journey to drive change and develop professional skills for execution level-Elevate 2010

BOARD EXPERIENCE

Name of Company	Main Activity	Type of Membership	Membership Details	Membership in Committees
ARCET Global	Consultancy, Awards, Training, Rewards	Independent Board member- Currently	Not listed	Remuneration Committee
Al Mulla Group	Health care and Hospitality	Board Advisor	Not listed	Remuneration and hospitality Committee

UAE Genetic Association	Healthcare	Independent Board member- Currently	Not Listed	Awards Committee Chair
American School- Ignite	Education	Independent Board member- Currently	Not Listed	President of Executive committee/council Chair of the Remuneration committee
LafargeHolcim	Building Materials and Construction		Listed in France	Executive council Member and HR/remuneration committee H& S committee

LafargeHolcim

Feb 2007- Dec 2018

Director of Human Resources Eastern Gulf Director of Learning & Development-GCC

Jan '14 - Dec '18

Establish strategic partnerships with all business units, and key functional leaders across the GCC to restructure the organization to the right size; develop HR business cycles to promote Organization Development and Talent Management. Lead the Extra Mile optimization project to save 420,000 € - Right size restructure to streamline organization across GCC to save 18% of the overhead cost. Develop a boost scheme to develop and share resources globally that resulted in saving and reduced turn over from 9% to 5%.

- Co-lead O&HR review on a regional level to identify high potentials and develop career development and key succession plans
- Coach HR Managers to strengthen HR capabilities, introduce tools and structure to link group plans
- Managed a complete restructure during the recession, championing process and organizational change to align with the new business strategy
- Develop & promote multi-task approach in job groups for development and optimize the structure
- Worked with the business to assess the resources needed to be able to penetrate greenfield markets
- Identified talent needed to increase sales force effectiveness and market intelligence
- Leading the Organization capabilities with International consultants to develop tools, processes, and policies from global best practices
- Conduct organization audits diagnostics; making recommendations to optimize current organization and implement new initiatives, complying with legal requirements and applying Lafarge's policies
- Ensure maximizing productivity and optimal efficiencies across the organization
- Provide overall supervision over personnel administration activities
- Ensure proper and equitable application of policies in such area as, salary administration, benefits, and allowances, staff counseling, corrective guidance, handling of individual and collective grievance

Promotion

Director Organization Development and Learning & Development – GCC Director of Human Resources – Southern Gulf

Jan '12 - Dec '14

- Provide methodology tools that help HR and operational managers to optimize their departments
- Working closely with the Management Committees, define Lafarge's organization and human resources development needs that are necessary to sustain performance and to assume the expected growth of the business
- Lead several recruitment campaigns, to resource specialized talent and skills in Asia and Africa
- Challenge the efficiency of the organization and suggest improvement processes to realign strategic goals
- Manage development projects, applying technical expertise in organization design-Right Size
- Identify and develop talent management needs matrix and trackers
- Defined KPI for the recruitment activity and regularly track process
- Conduct executive level resourcing with behavioral and psychometric testing
- Launched the Annual PMS, supporting and providing guidelines to line managers on the appraisal system
 to contribute and realize the quality of staffing and linking the ratings to the business budgets
- Facilitate the Executive committee in drafting their annual SMART objectives and vision, and linking it to the organizational global and local objectives
- Conduct PMS training to coach staff on the process, manage feedback and setting SMART objectives
- Deploying the bell curve methodology linking to budgets ensuring fairness is used
- Leading the PMS calibration process with EXCOM

Promotion

Director Human Resources, Southern Gulf Jan '11 – Jan '12

- Proactively managed Organization and Human Resources of the plant
- Manage HR issues of the plant and provide support, coaching and technical expertise to the plant HR team, and key stakeholders
- Networked with key stakeholders from government entities to expedite the mobilization process during the start-up phase
- Successfully established HR processes, policies, and programs
- Established administration standards and procedures. Monitored implementations, analyzed and identified opportunities for facilitating process rigor, and execution among staff
- Forecasted and organized resource requirements and established annual departmental budget covering all manpower and administration cost, control/ manage expenditures
- Actively lead all safety initiatives and prioritized with visible engagement across the organization

Lafarge Emirates Cement – Before the merger

Jan '07 – Jan '11

Strategy and Development Manager Jan '08 – Jan '11

- Evaluate organizational structural reviews, administer integration and merger of the grading structure
- Successfully sourced 200+ employees and 100+ subcontracted employees
- Develop a compensation review panel; to promote development opportunity and review of Talent
- Achieved Regional award for HR People Development Initiative 2009, STEP-UP
- Developed an extensive development journey to drive change and develop professional skills

Promotion

HR Manager Jan '07 – Jan '08

- Successfully established HR processes, policies, and programs
- Established administration standards and procedures. Monitored implementations, analyzed and identified opportunities for facilitating process rigor, and execution among staff
- Forecasted and organized resource requirements and established annual departmental budget covering all manpower and administration cost, control/manage expenditures

Emirates National Oil Company

Area Manager

Feb '01 - Dec '06

- Member of the Staff Executive Committee contributing towards changes in HR procedures, responsible
 for overseeing 7-15 petrol sites on the network, close to 90 employees. Job responsibilities consisted of
 managing personnel, training, talent management; execution of HR policies and overall site operations
- Accomplishments
 - o First female Site Area Manager in the Gulf region
 - o Member of the Retail Quality Team

Dubai Civil Aviation

Air Traffic Controller Jan '96 – Jan '01

- Responsible for procedural separation and avoiding midair collisions. Maintained safe and orderly
 movement of aircraft along major routes and around airports
- Accomplishments
 - o Recognized as the first female air traffic controller in the Middle East
 - o Being the youngest and only female to have obtained a license at 21yrs

EDUCATION

Certified Directoship Diploma- Institute of Directors - 2016 Master in Applied Psychology, University of Middlesex U.K - 2014 CIPD Qualification Level 3 - 2011 Diploma in Marketing Management - 2003 Bachelors Aerodrome Controller Degree - 1998

Contact: +971506944043 Nationality: Emirati

naila.almoosawi@gmail.com

Abdulwahid Alulama

Biography

Nationality: United Arab Emirates

Date of Birth: November 1977

Place of Birth: Dubai

Academic Qualifications: Abdulwahid graduated with a distinction (first in his batch) in his L.L.B. from the UAE University in 1999. In 2000, he was admitted to practise before the UAE courts and was additionally awarded a Chevening scholarship in the same year. He has a L.L.M. degree in Maritime Law and International Trade from University College London (University of London) in 2001.

Current Roles

White & Case LLP - Partner (Nov 2012 to date)

Abdulwahid is a Partner at White & Case LLP in their Global Corporate and Merger & Acquisitions practice and is the Office Executive Partner of their UAE offices based in Dubai and Abu Dhabi.

He specializes in cross border transactions, initial public offerings, corporate governance and commercial transactions generally, while his wider experience in other areas such as financial regulation, debt capital markets, banking and finance, projects, real estate, litigation and arbitration provides support to all of the firm's core practice areas. He has also acted as counsel to parties engaged in commercial arbitration disputes before ICSID and other arbitration centers.

Over the past few years, Abdulwahid has been involved in a number of senior strategic commercial roles, in the retail, natural resources and finance sectors. Against such a strong background in both industry and law, Abdulwahid is also recognised for his business understanding and commercial integrity as a trusted advisor in the UAE business community.

Other Directorships and Offices Held

Abdulwahid is a Board Member of the Dubai Financial Services Authority (DFSA). He is the Chair of the Emirati Working Group, Chair of the Remuneration Committee, Member of the Legislative Committee and Member of the Risk Committee.

He is an independent executive Board Member of the Emirates Post Group since September 2016 and is currently the Vice Chairman. He is also a member of its Remuneration committee.

He is the Chairman of Wall Street Exchange Centre LLC, a Member of Emirates Post Group.

He is a member of the Advisory Committee of Dubai Multi Commodities Center.

He is a certified arbitrator registered with the Dubai International Arbitration Center ("DIAC") and with the International Chamber of Commerce ("ICC").

He has been appointed as member on the Panel of Conciliators for International Centre for Settlement of Investment Disputes (ICSID) in March 2017.

Local Partner (nominee partner) at HSBC Middle East Securities LLC.

Director and Partner, EC Property Transfers now named Al Manara Real Estate Trustee.

Director, Bull and Roo Cafes Ltd.

Previous roles

Before joining White & Case, he was a partner of the largest local UAE law firm in Dubai, and a former managing partner of their associated Qatar office.

He was also the Group Chief Legal Officer and member of the board of directors of Dubai World, a prominent and active Dubai-based sovereign wealth fund.

He was a Senior Advisor (Originations) at Mubadala GE Capital PJSC ("MGEC") based in Abu Dhabi. MGEC is a finance company regulated by the UAE Central Bank and is a joint venture set up by Mubadala and GE Capital.

During the period of 2012 - 2015, he was a Board member of the Commercial Bank of Dubai PJSC and a member of its remuneration committee.

He was an independent non-executive Director of the Dubai Gold & Commodities Exchange.

Faizal Shah Kuttiyil 052 9795790 shah.faizal@gmail.com



Accountable Reliable

Trustworthy

Synopsis:

- A Qualified Chartered Accountant, Certified Professional Director, Certified Non-Executive Director, Technical Specialist Member Institute of Risk Management UK, Certified Internal Auditor, Certified in Risk & Information Systems Control and a Certified Fraud Examiner with post qualification experience of more than twenty years in Risk Management, Internal Controls, Internal Audit, Operations, Business Continuity Management, Process Development, Collections and Credit Control
- Six Sigma Black Belt, Lean Management, Mergers & Acquisition and Strategic Management Certified personnel
- Extensive experience in setting up, nurturing and developing Operational Risk Management, Internal Audit & Controls, Operations, Process Development, Business Continuity, Collection & Credit Control teams
- A seasoned professional with the ability to transform operations
- A Risk Profiler adept at identifying, analysing & resolving issues enabling objective attainment
- Man, of Principle's & a Good Listener
- Enabling Controls Differently
- Associated as an integral member supporting Visionary LEADERSHIP Teams in Varied Industrial Sectors – Financial Services (more than 10+ years in banking including subsidiaries real estate & financial brokerage), FMCG, Hospitality, Audit & Consulting and Outsourcing in scaling new heights
- Currently working as Head Operational Risk with Sharjah Islamic Banking Group

Achievements:

- Proven track record In Risk Management, Business Resilience & Continuity and transforming operations
- Proven investigative acumen leading to successful case closures
- Nurturing, building visionary teams and contributing to value retention
- Ensuring robust controls and obtaining zero error audit reports through people and process strategies
- Contributor in consistently exceeding collection targets through people and process strategies
- Ensured year on year Minimal Operational losses
- Enabler in achievement of Largely Compliant Status
- Held Senior Management position at an early age

Enabler

Objective Attainment

Risk Profiling

Capacity Optimization

Cost Reductions

Loss Minimizations

Collections Maximizations

Transformations & Operational Excellence

Risk, Control, Compliance & Ethical Cultures

Profit Maximizations

Process Efficiencies

Service Enhancements

Compliance Enhancements

Robust Controls

Credit Controls

Visionary Teams & Employee Retentions

Business Resilience & Continuity

Slandering & Span of Control Optimizations

Affiliations















Associations













Roles



Academics

Professional Directorship Certificate Hawkamah UAE, Certificate in Non-Executive Directors Association Examination UK, Certificate in Risk & Information Systems Control ISACA, Certificate in Strategic Management Indian Institute of Management, Certificate of Mastery in Mergers and Acquisitions New York Institute of Finance, Certified Internal Auditor Institute of Internal Auditors, Certificate in Risk Management in Financial Services Institute of Risk Management UK, Certified Fraud Examiner Association of Certified Fraud Examiners, Six Sigma Black Belt Certification, Six Sigma Green Belt Certification, Lean Management Certification, Chartered Accountancy Institute of Chartered Accountants of India, Bachelor of Commerce from Bangalore University



Eman Mohammed AlSuwaidi

Senior Director
Dubai' The Model Centre
The General Secretariat of the Executive
Council of Dubai

Eman AlSuwaidi known, in both her professional and personal life, for being distinguished by a sense of positive competition and constant pursuit of achieving the first place by the achieving tasks, embodying all the values that are among the most important fundamentals of the leader, such as integrity, high work ethics and communication skills, and the ability to influence and inspire others. Continuous learning, acquiring knowledge and accomplishing new things have always been her passion. AlSuwaidi has worked in various sectors in her career and today runs the Dubai The Model Center for Improving Government Services and City Makers.

Professional Experience

During the past 25 years, Eman conducted many tasks in various sectors, including the Banking, Investment, Government and Federal sectors, which gave her several skills in various fields, including: improving government services, drawing up policies and strategies, managing performance, and achieving quality and excellence programs.

Eman AlSuwaidi started her career with "Citibank" in the field of Customer Service, and then joined the Ministry of Finance and Industry, where she worked for nearly 9 years in the field of Excellence and Customer Service, moving between the various departments of the Ministry from the Industrial Sector to the Retirement and Pensions Authority and Information Systems. Then she moved to the Quality and Excellence Sector, and was appointed only a year after her employment as the Head of the technical office of the Undersecretary for the Industrial Sector, thanks to her leadership skills, although her practical experience did not exceed 2 years at the time.

In 2005 she moved to the Medical Services sector with the position of Head of Change Management Department in the Department of Health and Medical Services, to work in the Dubai government for several years responsible for implementing quality management systems and obtaining international accreditation. After working in the Department of Health, she moved to another challenge, as she joined SAMA Dubai Real Estate, which is one of the real estate development companies of Dubai Holding, where she held the position of Director of Business Excellence Department, and handled 5 main tasks: developing procedures, performance management, corporate social responsibility and governance and shareholder management and dealer relationship management.

Today, she is the Senior Director of a Centre that she established since 2011 with a scientific approach, which is the "Dubai Model Center" at the General Secretariat of the Dubai Executive Council to improve Dubai government

services, with a new thinking and a new perspective that focuses on efficiency and client to achieve Smart Government.

Through her leadership of the Dubai The Model Center, Dubai Government achieved exceptional results in terms of improving government services and played a major role in designing the customer journey, as the center contributed to the following:

- 400 Dhs million in savings from improved services in 2016 and 2017
- Developing more than 200 government services provided by government entities
- Leading the improvement team for 70 shared government services impacting many sectors
- More than 800 pioneering initiatives have been implemented, including: initiatives cooperation with the
 private sector, initiatives for cooperation with the public, initiatives that support digital transformation in
 the government, and others.
- The average improvement in service times is 50%, which includes waiting time, service delivery time, and completion time, and the improvement in time includes more than 20 services in which the waiting time to provide service has been canceled
- A 40% reduction in the number of visits and touch points needed to obtain the services that have been
 improved.

Eman leading the **Hamdan Bin Mohammed Program for Government Services** team, which seeks to ensure the improvement of government services to unprecedented levels by evaluating government work on services and all channels provided for services. In 2017, the service delivery channels were evaluated by evaluating 45 websites and 70 applications, and it was found through the assessment that the average improvement in the performance of service delivery channels increased 20% in 2017.

Eman also sought to work on finding innovative solutions for shared government services and presenting them in pioneering ways, and this came through the launch of the City Makers Initiative, which aims to improve shared government services and consolidate the foundations of shared government work in Dubai and met with wide success at the local and federal levels. The initiative is unique and the first of its kind. At the local level, work has been done within City Makers on 36 shared government services, with the participation of 41 government entities, in cooperation with federal agencies and private sector companies, where the teams have worked so far to implement more than 30 initiatives with results sought, and 11 shared initiatives under application. Some of the initiatives support the smart transformation of government services.

Awards and Membership

Eman is enrolled in multiple memberships in committees and awards and she worked as an assessor and judge in various awards such as:

- Member of the Women's Happiness Council in the General Administration of Residency and Foreigners Affairs in Dubai
- European Foundation Award for Quality
- Dubai Government Excellence Program
- Sheikh Khalifa Program for Excellence in Governmental Performance and others.

Academic qualifications / training courses

- · Graduate of the Innovative Women's Leaders Program from Dubai Women Establishment
- Holds Masters Degree in Quality Management from the University of Wollongong
- Graduate from the Mohammed Bin Rashid Program for Leadership Development
- Holds a Certificate of Achievement Auditor / Lead Evaluator (EMS14001: 2004)
- Holds a Certificate of Achievement Lead Auditor / Evaluator ((QMS9001: 2000)
- Holds an evaluator certificate from the Dubai Quality Award and an accredited evaluator for the award
- Holds a Certificate of Quality Assurance and a Lead Evaluator for Quality Management Systems from "Lloyd's of Quality"
- · Holds an EFQM Certified Evaluator from the British Quality Foundation, UK.
- Holds a Certificate of Accomplishment for a Principal Evaluator Course for Quality Management Systems
- · Graduate of the Higher Colleges of Technology in Sharjah, majoring in Applied Sciences



عبدالله حمد رحمه الشامسي



بكالوريوس تجارة و إدارة أعمال جامعة نيويورك / الولايات المتحدة الأمريكية

عضو مجلس الإدارة / بنك دبي الإسلامي
 فبر اير 1999-مارس2008
 مارس 2014-



 عضو مجلس الإدارة / شركة الإمارات للإتصالات المتكامله

مارس 2007-2018



• رئيس مجلس الإدارة / مجموعة دبي للعقارات مايو 2012-إبريل 2015





Name : Abdulla Hamad Rahma Alshamsi

Date of Birth : June 15, 1957

Academic Qualification

*

Bachelor of Science, New York University (USA)

Business & Public Administration (Major: Finance & Economics) – June 1981

- Over 200 Training Courses, Conferences and Workshops in business subjects
- A fine blend of theoretical knowledge and practical experience in Banking, Shipping, International Logistics and general business fields

Previous Jobs:

Jan.1991 - Dec.2014

O

General Manager

United Arab Shipping Agencies Co. – UASAC (Emirates) Agents for United Arab Shipping Co.

(SAG)

Sept.1982 - Dec. 1990 :



Manager - Main Branch Commercial Bank of Dubai

Nov. 1981 - Jul. 1982 :



Graduate Trainee

Emirates Telecom. Corp. (Etisalat)

Other Activities:



Li, D

Member of the Board of Directors Dubai Islamic Bank February 1999 – March 2008 And since March 2014



Vice President Dubai Shipping Agents Association 2000 - 2014



Member of the Board of Directors Emirates Integrated Telecommunications Co. March 2007 – March 2018



Founding Member and Treasurer of UAE Tennis Association 1982 – 2010



Chairman Dubai Properties Group May 2012 – April 2015



Chairman Middle East Container Repair Co. (LLC) 1991 - 2013